



# Ten Year Long Term Financial Plan

## Annual Review

2020/21

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## INTRODUCTION

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The Department of Local Government has implemented a new Integrated Planning and Reporting Framework with the objective of improving delivery of services to the community by councils.

The framework requires councils to integrate all their plans together with the objective of delivering services for the community through streamlining council operations and ensuring optimal use of resources. Under the guidelines, council is required to prepare the following documents:

- Community Strategic Plan for at least the next ten years
- Delivery Program for four years
- Operational Plan annually
- Workforce management Plan
- Long Term Financial Plan for at least ten years
- Asset Management Plan

According to the Local Government Integrated Reporting and Planning Guidelines for New South Wales, the following is required:

- The Long Term Financial Plan must be updated at least annually as part of the development of the Operational Plan
- The Long Term Financial Plan must be reviewed in detail as part of the four yearly review of the Community Strategic Plan

The Long Term Financial Plan must include:

- Planning assumptions used to develop the plan
- Projected income and expenditure, balance sheet and cash flow statement
- Sensitivity analysis
- Financial modelling for different scenarios
- Methods of monitoring financial performance

This is the annual review as part of the development for the Operational Plan. For the full document please refer to the “Long Term Financial Plan 2017/18 - 2026/27” which was adopted on 13 June 2017 and available to view on the council website.



**Griffith City Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**INCOME STATEMENT - CONSOLIDATED**

	Actuals 2018/19 \$	Revised Budget 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years		2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>Income from Continuing Operations</b>														
<b>Revenue:</b>														
Rates & Annual Charges	32,000,000	31,015,342	31,697,422	33,075,576	34,021,257	35,020,117	36,046,640	37,103,170	38,190,596	39,315,434	40,473,183	41,653,993		
User Charges & Fees	17,299,000	15,628,863	17,003,268	18,323,185	18,819,034	19,472,424	20,003,899	20,694,020	21,263,364	21,992,528	22,602,127	23,372,793		
Interest & Investment Revenue	1,869,000	1,375,831	1,651,989	1,464,226	1,460,085	1,457,344	1,419,922	1,417,450	1,414,929	1,412,357	1,409,733	1,407,056		
Other Revenues	2,880,000	3,132,386	1,925,430	1,877,806	1,887,806	1,898,139	1,933,996	1,971,077	2,009,423	2,049,074	2,090,074	2,135,406		
Grants & Contributions provided for Operating Purposes	7,656,000	5,630,196	10,355,071	11,586,702	11,661,784	8,684,689	9,170,666	9,358,429	9,584,665	9,817,686	10,058,179	10,307,551		
Grants & Contributions provided for Capital Purposes	8,998,000	11,352,905	25,980,830	9,893,314	2,948,819	2,275,512	1,968,513	1,933,066	2,333,126	1,983,703	2,279,808	2,036,452		
<b>Other Income:</b>														
Net gains from the disposal of assets	92,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>70,794,000</b>	<b>68,135,523</b>	<b>88,614,010</b>	<b>76,220,809</b>	<b>70,798,785</b>	<b>68,808,224</b>	<b>70,543,636</b>	<b>72,477,211</b>	<b>74,796,102</b>	<b>76,570,783</b>	<b>78,913,104</b>	<b>80,913,251</b>		
<b>Expenses from Continuing Operations</b>														
Employee Benefits & On-Costs	24,677,000	24,946,592	27,171,876	27,753,926	28,485,797	29,128,805	29,941,612	30,777,980	31,667,687	32,614,853	33,590,428	34,597,826		
Borrowing Costs	1,314,000	1,310,528	1,453,638	1,390,381	1,291,427	1,318,710	1,191,589	1,058,182	918,648	766,111	607,657	440,627		
Materials & Contracts	13,753,000	13,955,638	12,881,623	15,597,808	16,147,925	13,366,181	13,461,181	13,825,350	12,963,078	14,525,298	15,007,392	15,044,418		
Depreciation & Amortisation	12,917,000	12,586,567	13,012,415	13,240,132	13,471,835	13,707,592	13,947,475	14,191,555	14,439,908	14,692,606	14,949,727	15,211,347		
Other Expenses	4,875,000	5,311,924	4,780,769	5,171,294	5,085,905	5,211,297	5,061,181	5,175,164	5,291,809	5,425,177	5,533,333	5,660,877		
Joint Ventures & Associated Entities	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>57,541,000</b>	<b>58,111,249</b>	<b>59,300,321</b>	<b>63,153,542</b>	<b>64,482,889</b>	<b>62,732,584</b>	<b>63,603,038</b>	<b>65,028,231</b>	<b>65,281,130</b>	<b>68,024,044</b>	<b>69,688,536</b>	<b>70,955,094</b>		
<b>Operating Result from Continuing Operations</b>	<b>13,253,000</b>	<b>10,024,274</b>	<b>29,313,688</b>	<b>13,067,267</b>	<b>6,315,896</b>	<b>6,075,640</b>	<b>6,940,598</b>	<b>7,448,980</b>	<b>9,514,973</b>	<b>8,546,739</b>	<b>9,224,568</b>	<b>9,958,156</b>		
Discontinued Operations - Profit/(Loss)			-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>13,253,000</b>	<b>10,024,274</b>	<b>29,313,688</b>	<b>13,067,267</b>	<b>6,315,896</b>	<b>6,075,640</b>	<b>6,940,598</b>	<b>7,448,980</b>	<b>9,514,973</b>	<b>8,546,739</b>	<b>9,224,568</b>	<b>9,958,156</b>		
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>4,255,000</b>	<b>(1,328,631)</b>	<b>3,332,858</b>	<b>3,173,953</b>	<b>3,367,077</b>	<b>3,800,128</b>	<b>4,972,085</b>	<b>5,515,914</b>	<b>7,181,847</b>	<b>6,563,036</b>	<b>6,944,760</b>	<b>7,921,704</b>		

**Griffith City Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**INCOME STATEMENT - GENERAL FUND**

	Actuals 2018/19 \$	Revised Budget 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years		2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>Income from Continuing Operations</b>														
<b>Revenue:</b>														
Rates & Annual Charges	21,922,000	21,098,185	21,095,884	22,141,350	22,743,752	23,389,309	24,051,563	24,732,515	25,432,706	26,158,288	26,904,388	27,663,575		
User Charges & Fees	7,195,000	6,796,566	6,909,050	7,916,046	8,089,274	8,410,041	8,598,582	8,935,138	9,139,958	9,493,296	9,715,419	10,086,597		
Interest & Investment Revenue	1,102,000	726,610	1,007,910	757,910	757,910	757,910	757,910	757,910	757,910	757,910	757,910	757,910		
Other Revenues	2,662,000	2,952,597	1,745,948	1,693,269	1,698,056	1,703,014	1,733,330	1,764,698	1,797,155	1,830,735	1,865,473	1,904,225		
Grants & Contributions provided for Operating Purposes	7,184,000	5,462,696	10,189,571	11,419,402	11,492,630	8,513,625	8,997,636	9,183,373	9,407,522	9,638,394	9,876,673	10,122,100		
Grants & Contributions provided for Capital Purposes	6,536,000	9,956,468	24,976,180	8,869,765	1,906,013	1,213,083	886,087	830,265	1,209,562	838,981	1,113,526	848,201		
<b>Other Income:</b>														
Net gains from the disposal of assets	42,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>46,643,000</b>	<b>46,993,122</b>	<b>65,924,543</b>	<b>52,797,741</b>	<b>46,687,634</b>	<b>43,986,982</b>	<b>45,025,108</b>	<b>46,203,900</b>	<b>47,744,812</b>	<b>48,717,604</b>	<b>50,233,389</b>	<b>51,382,608</b>		
<b>Expenses from Continuing Operations</b>														
Employee Benefits & On-Costs	20,273,000	20,794,825	22,825,568	23,296,114	23,911,352	24,432,530	25,115,522	25,818,438	26,565,999	27,361,794	28,181,458	29,026,587		
Borrowing Costs	50,000	96,556	303,856	318,417	297,379	405,385	369,107	332,026	294,125	255,384	215,783	177,032		
Materials & Contracts	7,481,000	6,711,270	5,569,696	7,867,745	8,270,461	5,397,522	5,552,834	5,602,160	5,667,263	6,004,156	6,141,185	6,127,887		
Depreciation & Amortisation	8,110,000	7,995,707	8,205,597	8,349,195	8,495,306	8,643,974	8,795,243	8,949,160	9,105,770	9,265,121	9,427,261	9,592,238		
Other Expenses	3,113,000	3,651,679	3,535,699	3,600,349	3,613,317	3,706,280	3,687,930	3,767,854	3,849,592	3,947,188	4,018,682	4,108,654		
Joint Ventures & Associated Entities	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>39,032,000</b>	<b>39,250,037</b>	<b>40,440,416</b>	<b>43,431,820</b>	<b>44,587,815</b>	<b>42,585,690</b>	<b>43,520,636</b>	<b>44,469,638</b>	<b>45,482,750</b>	<b>46,833,642</b>	<b>47,984,368</b>	<b>49,032,398</b>		
<b>Operating Result from Continuing Operations</b>	<b>7,611,000</b>	<b>7,743,085</b>	<b>25,484,126</b>	<b>9,365,921</b>	<b>2,099,819</b>	<b>1,401,292</b>	<b>1,504,472</b>	<b>1,734,262</b>	<b>2,262,061</b>	<b>1,883,961</b>	<b>2,249,020</b>	<b>2,350,210</b>		
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>7,611,000</b>	<b>7,743,085</b>	<b>25,484,126</b>	<b>9,365,921</b>	<b>2,099,819</b>	<b>1,401,292</b>	<b>1,504,472</b>	<b>1,734,262</b>	<b>2,262,061</b>	<b>1,883,961</b>	<b>2,249,020</b>	<b>2,350,210</b>		
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>1,075,000</b>	<b>(2,213,383)</b>	<b>507,946</b>	<b>496,156</b>	<b>193,806</b>	<b>188,209</b>	<b>618,385</b>	<b>903,997</b>	<b>1,052,499</b>	<b>1,044,980</b>	<b>1,135,494</b>	<b>1,502,009</b>		

**Griffith City Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**INCOME STATEMENT - WATER FUND**

	Actuals 2018/19 \$	Revised Budget 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years		2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>Income from Continuing Operations</b>														
<b>Revenue:</b>														
Rates & Annual Charges	1,990,000	1,997,504	2,045,309	2,109,472	2,175,643	2,243,552	2,313,580	2,385,792	2,460,255	2,537,041	2,616,222	2,697,872		
User Charges & Fees	9,070,000	8,099,167	9,354,158	9,644,137	9,943,105	10,251,341	10,569,133	10,896,776	11,234,576	11,582,848	11,941,916	12,312,116		
Interest & Investment Revenue	561,000	453,721	449,079	511,316	507,175	504,434	477,012	474,540	472,019	469,447	466,823	464,146		
Other Revenues	203,000	154,960	159,060	163,991	169,075	174,316	179,720	185,291	191,035	196,957	203,063	209,358		
Grants & Contributions provided for Operating Purposes	417,000	112,000	111,000	112,830	114,715	116,656	118,656	120,716	122,837	125,022	127,273	129,591		
Grants & Contributions provided for Capital Purposes	1,010,000	993,392	584,775	595,886	607,208	618,744	630,501	642,480	654,687	667,126	679,802	692,718		
<b>Other Income:</b>														
Net gains from the disposal of assets	11,000	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>13,262,000</b>	<b>11,810,744</b>	<b>12,703,381</b>	<b>13,137,632</b>	<b>13,516,920</b>	<b>13,909,044</b>	<b>14,288,602</b>	<b>14,705,595</b>	<b>15,135,410</b>	<b>15,578,442</b>	<b>16,035,099</b>	<b>16,505,800</b>		
<b>Expenses from Continuing Operations</b>														
Employee Benefits & On-Costs	2,333,000	2,192,310	2,394,140	2,456,388	2,522,029	2,590,124	2,662,647	2,737,201	2,816,580	2,901,078	2,988,110	3,077,753		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	3,977,000	4,432,240	4,625,554	4,949,354	4,991,751	5,033,876	4,950,857	5,217,431	4,337,126	5,447,672	5,582,272	5,683,558		
Depreciation & Amortisation	2,460,000	2,298,549	2,459,694	2,502,739	2,546,537	2,591,101	2,636,445	2,682,583	2,729,528	2,777,295	2,825,898	2,875,351		
Other Expenses	1,225,000	977,069	732,540	898,172	851,753	870,795	807,809	827,807	848,301	869,304	890,827	912,885		
<b>Total Expenses from Continuing Operations</b>	<b>9,995,000</b>	<b>9,900,168</b>	<b>10,211,928</b>	<b>10,806,651</b>	<b>10,912,069</b>	<b>11,085,895</b>	<b>11,057,759</b>	<b>11,465,022</b>	<b>10,731,536</b>	<b>11,995,349</b>	<b>12,287,107</b>	<b>12,549,547</b>		
<b>Operating Result from Continuing Operations</b>	<b>3,267,000</b>	<b>1,910,576</b>	<b>2,491,453</b>	<b>2,330,980</b>	<b>2,604,851</b>	<b>2,823,149</b>	<b>3,230,843</b>	<b>3,240,572</b>	<b>4,403,874</b>	<b>3,583,093</b>	<b>3,747,992</b>	<b>3,956,253</b>		
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>3,267,000</b>	<b>1,910,576</b>	<b>2,491,453</b>	<b>2,330,980</b>	<b>2,604,851</b>	<b>2,823,149</b>	<b>3,230,843</b>	<b>3,240,572</b>	<b>4,403,874</b>	<b>3,583,093</b>	<b>3,747,992</b>	<b>3,956,253</b>		
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>2,257,000</b>	<b>917,184</b>	<b>1,906,678</b>	<b>1,735,094</b>	<b>1,997,643</b>	<b>2,204,405</b>	<b>2,600,342</b>	<b>2,598,092</b>	<b>3,749,187</b>	<b>2,915,967</b>	<b>3,068,190</b>	<b>3,263,535</b>		

**Griffith City Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**INCOME STATEMENT - SEWER FUND**

	Actuals 2018/19 \$	Revised Budget 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years		2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>Income from Continuing Operations</b>														
<b>Revenue:</b>														
Rates & Annual Charges	8,088,000	7,919,653	8,556,229	8,824,755	9,101,863	9,387,255	9,681,497	9,984,863	10,297,635	10,620,105	10,952,573	11,292,546		
User Charges & Fees	1,034,000	733,130	740,060	763,002	786,655	811,041	836,183	862,105	888,830	916,384	944,792	974,081		
Interest & Investment Revenue	206,000	195,500	195,000	195,000	195,000	195,000	185,000	185,000	185,000	185,000	185,000	185,000		
Other Revenues	15,000	24,829	20,422	20,547	20,676	20,809	20,946	21,087	21,233	21,382	21,538	21,823		
Grants & Contributions provided for Operating Purposes	55,000	55,500	54,500	54,470	54,439	54,407	54,374	54,341	54,306	54,270	54,233	55,860		
Grants & Contributions provided for Capital Purposes	1,452,000	403,045	419,875	427,663	435,598	443,685	451,925	460,321	468,877	477,596	486,480	495,533		
<b>Other Income:</b>														
Net gains from the disposal of assets	39,000	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income from Continuing Operations</b>	<b>10,889,000</b>	<b>9,331,657</b>	<b>9,986,086</b>	<b>10,285,436</b>	<b>10,594,230</b>	<b>10,912,198</b>	<b>11,229,926</b>	<b>11,567,717</b>	<b>11,915,881</b>	<b>12,274,737</b>	<b>12,644,616</b>	<b>13,024,843</b>		
<b>Expenses from Continuing Operations</b>														
Employee Benefits & On-Costs	2,071,000	1,959,457	1,952,168	2,001,424	2,052,416	2,106,151	2,163,444	2,222,340	2,285,108	2,351,981	2,420,860	2,493,486		
Borrowing Costs	1,264,000	1,213,972	1,149,782	1,071,964	994,048	913,325	822,482	726,156	624,523	510,727	391,874	263,595		
Materials & Contracts	2,295,000	2,812,128	2,686,373	2,780,709	2,885,713	2,934,783	2,957,489	3,005,759	2,958,689	3,073,470	3,283,936	3,232,973		
Depreciation & Amortisation	2,347,000	2,292,311	2,347,124	2,388,199	2,429,992	2,472,517	2,515,786	2,559,812	2,604,609	2,650,190	2,696,568	2,743,758		
Other Expenses	537,000	683,176	512,530	672,774	620,836	634,222	565,442	579,504	593,915	608,685	623,823	639,338		
<b>Total Expenses from Continuing Operations</b>	<b>8,514,000</b>	<b>8,961,044</b>	<b>8,647,977</b>	<b>8,915,071</b>	<b>8,983,005</b>	<b>9,060,999</b>	<b>9,024,643</b>	<b>9,093,571</b>	<b>9,066,844</b>	<b>9,195,053</b>	<b>9,417,062</b>	<b>9,373,150</b>		
<b>Operating Result from Continuing Operations</b>	<b>2,375,000</b>	<b>370,613</b>	<b>1,338,109</b>	<b>1,370,366</b>	<b>1,611,226</b>	<b>1,851,199</b>	<b>2,205,283</b>	<b>2,474,146</b>	<b>2,849,037</b>	<b>3,079,684</b>	<b>3,227,555</b>	<b>3,651,693</b>		
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result for the Year</b>	<b>2,375,000</b>	<b>370,613</b>	<b>1,338,109</b>	<b>1,370,366</b>	<b>1,611,226</b>	<b>1,851,199</b>	<b>2,205,283</b>	<b>2,474,146</b>	<b>2,849,037</b>	<b>3,079,684</b>	<b>3,227,555</b>	<b>3,651,693</b>		
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>923,000</b>	<b>(32,432)</b>	<b>918,234</b>	<b>942,703</b>	<b>1,175,628</b>	<b>1,407,514</b>	<b>1,753,358</b>	<b>2,013,825</b>	<b>2,380,160</b>	<b>2,602,088</b>	<b>2,741,075</b>	<b>3,156,160</b>		

**Griffith City Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**

**CASH FLOW STATEMENT - CONSOLIDATED**

**Cash Flows from Operating Activities**

**Receipts:**

Rates & Annual Charges	32,000,000	31,015,342	31,697,422	33,075,576	34,021,257	35,020,117	36,046,640	37,103,170	38,190,596	39,315,434	40,473,183	41,653,993
User Charges & Fees	17,299,000	15,628,863	17,003,268	18,323,185	18,819,034	19,472,424	20,003,899	20,694,020	21,263,364	21,992,528	22,602,127	23,372,793
Interest & Investment Revenue Received	1,869,000	1,375,831	1,651,989	1,464,226	1,460,085	1,457,344	1,419,922	1,417,450	1,414,929	1,412,357	1,409,733	1,407,056
Grants & Contributions	16,654,000	16,983,101	36,335,901	21,480,016	14,610,603	10,960,201	11,139,179	11,291,495	11,917,791	11,801,389	12,337,987	12,344,003
Other	2,972,000	3,132,386	1,925,430	1,877,806	1,887,806	1,898,139	1,933,996	1,971,077	2,009,423	2,049,074	2,090,074	2,135,406

**Payments:**

Employee Benefits & On-Costs	(24,677,000)	(24,946,592)	(27,171,876)	(27,753,926)	(28,485,797)	(29,128,805)	(29,941,612)	(30,777,980)	(31,667,687)	(32,614,853)	(33,590,428)	(34,597,826)
Materials & Contracts	(13,753,000)	(13,955,638)	(12,881,623)	(15,597,808)	(16,147,925)	(13,366,181)	(13,461,181)	(13,825,350)	(12,963,078)	(14,525,298)	(15,007,392)	(15,044,418)
Borrowing Costs	(1,314,000)	(1,310,528)	(1,453,638)	(1,390,381)	(1,291,427)	(1,318,710)	(1,191,589)	(1,058,182)	(918,648)	(766,111)	(607,657)	(440,627)
Other	(4,875,000)	(5,311,924)	(4,780,769)	(5,171,294)	(5,085,905)	(5,211,297)	(5,061,181)	(5,175,164)	(5,291,809)	(5,425,177)	(5,533,333)	(5,660,877)

**Net Cash provided (or used in) Operating Activities**

**Cash Flows from Investing Activities**

**Receipts:**

Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	1,288,000	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	604,850	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	289,670	103,002	220,427	172,078	120,228	122,651	125,122	127,643	130,215	132,839	135,516

**Payments:**

Purchase of Infrastructure, Property, Plant & Equipment	-	(34,700,588)	(51,135,871)	(32,879,001)	(14,968,563)	(15,824,885)	(15,207,260)	(10,255,462)	(10,442,194)	(10,288,933)	(10,694,395)	(13,153,554)
Deferred Debtors & Advances Made	-	-	(2,000,000)	-	-	-	-	-	-	-	-	-

**Net Cash provided (or used in) Investing Activities**

**Cash Flows from Financing Activities**

**Receipts:**

Proceeds from Borrowings & Advances	-	10,000,000	12,000,000	-	-	-	-	-	-	-	-	-
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**Payments:**

Repayment of Borrowings & Advances	-	(1,677,513)	(2,484,659)	(3,032,911)	(3,009,631)	(2,935,029)	(3,067,619)	(3,206,805)	(3,352,442)	(3,511,420)	(3,676,668)	(3,593,566)
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**Net Cash Flow provided (used in) Financing Activities**

**Net Increase/(Decrease) in Cash & Cash Equivalents**

**plus: Cash, Cash Equivalents & Investments-beginning of year**

**Cash & Cash Equivalents - end of the year**

Debt Service Ratio

Less Depreciation & Amortisation

Joint Ventures & Associated Entities

Net Gains/Losses from the Disposal of Assets

**Net Cash Operating Result for the Year**

	Actual 2018/19 \$	Revised Budget 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	32,000,000	31,015,342	31,697,422	33,075,576	34,021,257	35,020,117	36,046,640	37,103,170	38,190,596	39,315,434	40,473,183	41,653,993
User Charges & Fees	17,299,000	15,628,863	17,003,268	18,323,185	18,819,034	19,472,424	20,003,899	20,694,020	21,263,364	21,992,528	22,602,127	23,372,793
Interest & Investment Revenue Received	1,869,000	1,375,831	1,651,989	1,464,226	1,460,085	1,457,344	1,419,922	1,417,450	1,414,929	1,412,357	1,409,733	1,407,056
Grants & Contributions	16,654,000	16,983,101	36,335,901	21,480,016	14,610,603	10,960,201	11,139,179	11,291,495	11,917,791	11,801,389	12,337,987	12,344,003
Other	2,972,000	3,132,386	1,925,430	1,877,806	1,887,806	1,898,139	1,933,996	1,971,077	2,009,423	2,049,074	2,090,074	2,135,406
<b>Payments:</b>												
Employee Benefits & On-Costs	(24,677,000)	(24,946,592)	(27,171,876)	(27,753,926)	(28,485,797)	(29,128,805)	(29,941,612)	(30,777,980)	(31,667,687)	(32,614,853)	(33,590,428)	(34,597,826)
Materials & Contracts	(13,753,000)	(13,955,638)	(12,881,623)	(15,597,808)	(16,147,925)	(13,366,181)	(13,461,181)	(13,825,350)	(12,963,078)	(14,525,298)	(15,007,392)	(15,044,418)
Borrowing Costs	(1,314,000)	(1,310,528)	(1,453,638)	(1,390,381)	(1,291,427)	(1,318,710)	(1,191,589)	(1,058,182)	(918,648)	(766,111)	(607,657)	(440,627)
Other	(4,875,000)	(5,311,924)	(4,780,769)	(5,171,294)	(5,085,905)	(5,211,297)	(5,061,181)	(5,175,164)	(5,291,809)	(5,425,177)	(5,533,333)	(5,660,877)
<b>Net Cash provided (or used in) Operating Activities</b>	26,175,000	22,610,841	42,326,103	26,307,399	19,787,730	19,783,232	20,888,072	21,640,535	23,954,880	23,239,344	24,174,294	25,169,503
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	1,288,000	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	604,850	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	289,670	103,002	220,427	172,078	120,228	122,651	125,122	127,643	130,215	132,839	135,516
<b>Payments:</b>												
Purchase of Infrastructure, Property, Plant & Equipment	-	(34,700,588)	(51,135,871)	(32,879,001)	(14,968,563)	(15,824,885)	(15,207,260)	(10,255,462)	(10,442,194)	(10,288,933)	(10,694,395)	(13,153,554)
Deferred Debtors & Advances Made	-	-	(2,000,000)	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(32,518,068)	(53,032,869)	(32,658,574)	(14,796,485)	(15,704,657)	(15,084,609)	(10,130,340)	(10,314,551)	(10,158,718)	(10,561,556)	(13,018,038)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	10,000,000	12,000,000	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(1,677,513)	(2,484,659)	(3,032,911)	(3,009,631)	(2,935,029)	(3,067,619)	(3,206,805)	(3,352,442)	(3,511,420)	(3,676,668)	(3,593,566)
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	8,322,487	9,515,341	(3,032,911)	(3,009,631)	(2,935,029)	(3,067,619)	(3,206,805)	(3,352,442)	(3,511,420)	(3,676,668)	(3,593,566)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	26,175,000	(1,584,740)	(1,191,425)	(9,384,086)	1,981,615	1,143,545	2,735,844	8,303,391	10,287,888	9,569,207	9,936,070	8,557,899
<b>plus: Cash, Cash Equivalents &amp; Investments-beginning of year</b>	30,645,000	56,820,000	55,235,260	54,043,835	44,659,750	46,641,364	47,784,910	50,520,754	58,824,145	69,112,032	78,681,239	88,617,309
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>56,820,000</b>	<b>55,235,260</b>	<b>54,043,835</b>	<b>44,659,750</b>	<b>46,641,364</b>	<b>47,784,910</b>	<b>50,520,754</b>	<b>58,824,145</b>	<b>69,112,032</b>	<b>78,681,239</b>	<b>88,617,309</b>	<b>97,175,208</b>
Debt Service Ratio	0.02	0.05	0.06	0.07	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.05
Less Depreciation & Amortisation	12,917,000	12,586,567	13,012,415	13,240,132	13,471,835	13,707,592	13,947,475	14,191,555	14,439,908	14,692,606	14,949,727	15,211,347
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Net Gains/Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Operating Result for the Year</b>	13,258,000	10,024,274	29,313,688	13,067,267	6,315,896	6,075,640	6,940,598	7,448,980	9,514,973	8,546,739	9,224,568	9,958,156



**Griffith City Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**

**CASH FLOW STATEMENT - GENERAL FUND**

	Actual 2018/19 \$	Revised Budget 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	21,922,000	21,098,185	21,095,884	22,141,350	22,743,752	23,389,309	24,051,563	24,732,515	25,432,706	26,158,288	26,904,388	27,663,575
User Charges & Fees	7,195,000	6,796,566	6,909,050	7,916,046	8,089,274	8,410,041	8,598,582	8,935,138	9,139,958	9,493,296	9,715,419	10,086,597
Interest & Investment Revenue Received	1,102,000	726,610	1,007,910	757,910	757,910	757,910	757,910	757,910	757,910	757,910	757,910	757,910
Grants & Contributions	13,720,000	15,419,164	35,165,751	20,289,167	13,398,643	9,726,708	9,883,723	10,013,638	10,617,084	10,477,375	10,990,199	10,970,301
Other	2,704,000	2,952,597	1,745,948	1,693,269	1,698,056	1,703,014	1,733,330	1,764,698	1,797,155	1,830,735	1,865,473	1,904,225
<b>Payments:</b>												
Employee Benefits & On-Costs	(20,273,000)	(20,794,825)	(22,825,568)	(23,296,114)	(23,911,352)	(24,432,530)	(25,115,522)	(25,818,438)	(26,565,999)	(27,361,794)	(28,181,458)	(29,026,587)
Materials & Contracts	(7,481,000)	(6,711,270)	(5,569,696)	(7,867,745)	(8,270,461)	(5,397,522)	(5,552,834)	(5,602,160)	(5,667,263)	(6,004,156)	(6,141,185)	(6,127,887)
Borrowing Costs	(50,000)	(96,556)	(303,856)	(318,417)	(297,379)	(405,385)	(369,107)	(332,026)	(294,125)	(255,384)	(215,783)	(177,032)
Other	(3,113,000)	(3,651,679)	(3,535,699)	(3,600,349)	(3,613,317)	(3,706,280)	(3,687,930)	(3,767,854)	(3,849,592)	(3,947,188)	(4,018,682)	(4,108,654)
<b>Net Cash provided (or used in) Operating Activities</b>	15,726,000	15,738,792	33,689,723	17,715,116	10,595,125	10,045,266	10,299,715	10,683,422	11,367,832	11,149,083	11,676,281	11,942,448
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment		416,750	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts		2,100	2,100	2,100	2,100	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities		-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property												
Purchase of Infrastructure, Property, Plant & Equipment		(27,034,679)	(46,129,043)	(25,646,843)	(9,617,031)	(8,142,584)	(7,928,479)	(7,712,603)	(8,326,026)	(8,062,960)	(8,461,745)	(10,929,102)
Purchase of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets			-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-											
<b>Net Cash provided (or used in) Investing Activities</b>	-	(26,615,829)	(46,126,943)	(25,644,743)	(9,614,931)	(8,142,584)	(7,928,479)	(7,712,603)	(8,326,026)	(8,062,960)	(8,461,745)	(10,929,102)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances		10,000,000	12,000,000	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances		(772,661)	(1,514,847)	(1,981,983)	(1,878,800)	(1,723,475)	(1,765,223)	(1,808,083)	(1,852,087)	(1,897,269)	(1,943,664)	(1,765,030)
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	9,227,339	10,485,153	(1,981,983)	(1,878,800)	(1,723,475)	(1,765,223)	(1,808,083)	(1,852,087)	(1,897,269)	(1,943,664)	(1,765,030)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	15,726,000	(1,649,698)	(1,952,067)	(9,911,610)	(898,606)	179,206	606,013	1,162,736	1,189,719	1,188,854	1,270,872	(751,684)
<b>plus: Cash, Cash Equivalents &amp; Investments-beginning of year</b>	7,073,000	22,799,000	21,149,302	19,197,235	9,285,625	8,387,020	8,566,226	9,172,239	10,334,975	11,524,695	12,713,549	13,984,421
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>22,799,000</b>	<b>21,149,302</b>	<b>19,197,235</b>	<b>9,285,625</b>	<b>8,387,020</b>	<b>8,566,226</b>	<b>9,172,239</b>	<b>10,334,975</b>	<b>11,524,695</b>	<b>12,713,549</b>	<b>13,984,421</b>	<b>13,232,736</b>

**Griffith City Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**

**CASH FLOW STATEMENT - WATER FUND**

	Actual 2018/19 \$	Revised Budget 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years		2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>Cash Flows from Operating Activities</b>														
<b>Receipts:</b>														
Rates & Annual Charges	1,990,000	1,997,504	2,045,309	2,109,472	2,175,643	2,243,552	2,313,580	2,385,792	2,460,255	2,537,041	2,616,222	2,697,872		
User Charges & Fees	9,070,000	8,099,167	9,354,158	9,644,137	9,943,105	10,251,341	10,569,133	10,896,776	11,234,576	11,582,848	11,941,916	12,312,116		
Interest & Investment Revenue Received	561,000	453,721	449,079	511,316	507,175	504,434	477,012	474,540	472,019	469,447	466,823	464,146		
Grants & Contributions	1,427,000	1,105,392	695,775	708,716	721,923	735,400	749,157	763,196	777,524	792,148	807,075	822,309		
Other	214,000	154,960	159,060	163,991	169,075	174,316	179,720	185,291	191,035	196,957	203,063	209,358		
<b>Payments:</b>														
Employee Benefits & On-Costs	(2,333,000)	(2,192,310)	(2,394,140)	(2,456,388)	(2,522,029)	(2,590,124)	(2,662,647)	(2,737,201)	(2,816,580)	(2,901,078)	(2,988,110)	(3,077,753)		
Materials & Contracts	(3,977,000)	(4,432,240)	(4,625,554)	(4,949,354)	(4,991,751)	(5,033,876)	(4,950,857)	(5,217,431)	(4,337,126)	(5,447,672)	(5,582,272)	(5,683,558)		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Other	(1,225,000)	(977,069)	(732,540)	(898,172)	(851,753)	(870,795)	(807,809)	(827,807)	(848,301)	(869,304)	(890,827)	(912,885)		
<b>Net Cash provided (or used in) Operating Activities</b>	5,727,000	4,209,125	4,951,147	4,833,719	5,151,388	5,414,250	5,867,288	5,923,155	7,133,402	6,360,388	6,573,890	6,831,604		
<b>Cash Flows from Investing Activities</b>														
<b>Receipts:</b>														
Sale of Real Estate Assets	-	1,288,000	-	-	-	-	-	-	-	-	-	-		
Sale of Infrastructure, Property, Plant & Equipment		175,100												
Deferred Debtors Receipts		287,570	100,902	218,327	169,978	120,228	122,651	125,122	127,643	130,215	132,839	135,516		
<b>Payments:</b>														
Purchase of Investment Securities			-	-	-	-	-	-	-	-	-	-		
Purchase of Infrastructure, Property, Plant & Equipment		(5,499,640)	(3,935,140)	(3,678,172)	(3,633,655)	(5,442,969)	(6,633,900)	(1,937,385)	(1,354,999)	(1,489,999)	(1,504,816)	(1,494,703)		
Deferred Debtors & Advances Made		-	(2,000,000)											
<b>Net Cash provided (or used in) Investing Activities</b>	-	(3,748,970)	(5,834,238)	(3,459,845)	(3,463,677)	(5,322,741)	(6,511,249)	(1,812,263)	(1,227,356)	(1,359,784)	(1,371,977)	(1,359,187)		
<b>Cash Flows from Financing Activities</b>														
<b>Receipts:</b>														
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-		
Proceeds from Finance Leases														
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Payments:</b>														
Repayment of Borrowings & Advances	-		-	-	-	-	-	-	-	-	-	-		
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	5,727,000	460,155	(883,091)	1,373,874	1,687,711	91,509	(643,961)	4,110,892	5,906,046	5,000,604	5,201,913	5,472,417		
<b>plus: Cash, Cash Equivalents &amp; Investments-beginning of year</b>	19,094,000	24,821,000	25,281,155	24,398,064	25,771,938	27,459,648	27,551,157	26,907,197	31,018,089	36,924,135	41,924,739	47,126,652		
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>24,821,000</b>	<b>25,281,155</b>	<b>24,398,064</b>	<b>25,771,938</b>	<b>27,459,648</b>	<b>27,551,157</b>	<b>26,907,197</b>	<b>31,018,089</b>	<b>36,924,135</b>	<b>41,924,739</b>	<b>47,126,652</b>	<b>52,599,069</b>		
Balance of Sec 64 Water Reserve	4,097,804	4,480,404	3,505,179	2,544,065	1,651,273	2,270,017	1,400,518	2,042,998	2,697,685	3,364,811	4,044,613	4,737,331		
Balance of Unrestricted Cash	20,723,196	20,800,751	20,892,885	23,227,873	25,808,375	25,281,140	25,506,679	28,975,091	34,226,450	38,559,928	43,082,039	47,861,738		
Less Depreciation & Amortisation	2,460,000	2,298,549	2,459,694	2,502,739	2,546,537	2,591,101	2,636,445	2,682,583	2,729,528	2,777,295	2,825,898	2,875,351		
Net Gains from the Disposal of Assets														
<b>Net Operating Result for the Year</b>	3,267,000	1,910,576	2,491,453	2,330,980	2,604,851	2,823,149	3,230,843	3,240,572	4,403,874	3,583,093	3,747,992	3,956,253		

**Griffith City Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**

**CASH FLOW STATEMENT - SEWER FUND**

	Actual 2018/19 \$	Revised Budget 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	8,088,000	7,919,653	8,556,229	8,824,755	9,101,863	9,387,255	9,681,497	9,984,863	10,297,635	10,620,105	10,952,573	11,292,546
User Charges & Fees	1,034,000	733,130	740,060	763,002	786,655	811,041	836,183	862,105	888,830	916,384	944,792	974,081
Interest & Investment Revenue Received	206,000	195,500	195,000	195,000	195,000	195,000	185,000	185,000	185,000	185,000	185,000	185,000
Grants & Contributions	1,507,000	458,545	474,375	482,133	490,037	498,092	506,299	514,662	523,183	531,866	540,713	551,393
Other	54,000	24,829	20,422	20,547	20,676	20,809	20,946	21,087	21,233	21,382	21,538	21,823
<b>Payments:</b>												
Employee Benefits & On-Costs	(2,071,000)	(1,959,457)	(1,952,168)	(2,001,424)	(2,052,416)	(2,106,151)	(2,163,444)	(2,222,340)	(2,285,108)	(2,351,981)	(2,420,860)	(2,493,486)
Materials & Contracts	(2,295,000)	(2,812,128)	(2,686,373)	(2,780,709)	(2,885,713)	(2,934,783)	(2,957,489)	(3,005,759)	(2,958,689)	(3,073,470)	(3,283,936)	(3,232,973)
Borrowing Costs	(1,264,000)	(1,213,972)	(1,149,782)	(1,071,964)	(994,048)	(913,325)	(822,482)	(726,156)	(624,523)	(510,727)	(391,874)	(263,595)
Other	(537,000)	(683,176)	(512,530)	(672,774)	(620,836)	(634,222)	(565,442)	(579,504)	(593,915)	(608,685)	(623,823)	(639,338)
<b>Net Cash provided (or used in) Operating Activities</b>	4,722,000	2,662,924	3,685,233	3,758,564	4,041,218	4,323,716	4,721,069	5,033,958	5,453,646	5,729,874	5,924,123	6,395,451
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment		13,000										
Deferred Debtors Receipts			-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities			-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment		(2,166,269)	(1,071,688)	(3,553,986)	(1,717,877)	(2,239,332)	(644,881)	(605,474)	(761,169)	(735,974)	(727,834)	(729,749)
Deferred Debtors & Advances Made												
<b>Net Cash provided (or used in) Investing Activities</b>	-	(2,153,269)	(1,071,688)	(3,553,986)	(1,717,877)	(2,239,332)	(644,881)	(605,474)	(761,169)	(735,974)	(727,834)	(729,749)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-		-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases												
Other Financing Activity Receipts			-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances		(904,852)	(969,812)	(1,050,928)	(1,130,831)	(1,211,554)	(1,302,396)	(1,398,722)	(1,500,355)	(1,614,151)	(1,733,004)	(1,828,536)
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(904,852)	(969,812)	(1,050,928)	(1,130,831)	(1,211,554)	(1,302,396)	(1,398,722)	(1,500,355)	(1,614,151)	(1,733,004)	(1,828,536)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	4,722,000	(395,197)	1,643,733	(846,350)	1,192,510	872,830	2,773,792	3,029,762	3,192,122	3,379,749	3,463,285	3,837,166
<b>plus: Cash, Cash Equivalents &amp; Investments-beginning of year</b>	4,478,000	9,200,000	8,804,803	10,448,536	9,602,186	10,794,696	11,667,527	14,441,318	17,471,081	20,663,203	24,042,952	27,506,237
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>9,200,000</b>	<b>8,804,803</b>	<b>10,448,536</b>	<b>9,602,186</b>	<b>10,794,696</b>	<b>11,667,527</b>	<b>14,441,318</b>	<b>17,471,081</b>	<b>20,663,203</b>	<b>24,042,952</b>	<b>27,506,237</b>	<b>31,343,402</b>
Balance of Sec 64 Sewer Reserve	2,232,916	2,501,066	2,910,941	2,678,604	2,604,202	2,137,887	2,579,812	3,030,133	3,489,010	3,956,606	4,433,086	4,918,619
Balance of Unrestricted Cash	6,967,084	6,303,737	7,537,595	6,923,582	8,190,494	9,529,640	11,861,506	14,440,948	17,174,193	20,086,346	23,073,151	26,424,783
Debt Service Ratio	0.12	0.25	0.22	0.22	0.21	0.20	0.20	0.19	0.19	0.18	0.17	0.17
Less Depreciation & Amortisation	2,347,000	2,292,311	2,347,124	2,388,199	2,429,992	2,472,517	2,515,786	2,559,812	2,604,609	2,650,190	2,696,568	2,743,758
Net Gains from the Disposal of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Net Operating Result for the Year</b>	2,375,000	370,613	1,338,109	1,370,366	1,611,226	1,851,199	2,205,283	2,474,146	2,849,037	3,079,684	3,227,555	3,651,693

Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2030  
BALANCE SHEET - CONSOLIDATED

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	56,820,000	55,235,260	54,043,835	44,659,750	46,641,364	47,784,910	50,520,754	58,824,145	69,112,032	78,681,239	88,617,309	97,175,208
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	8,450,000	8,459,799	8,823,534	8,255,228	7,970,791	7,933,091	8,059,230	8,220,461	8,379,549	8,539,234	8,705,922	8,883,463
Inventories	3,284,000	3,247,555	3,273,253	3,438,574	3,466,176	3,302,154	3,303,315	3,331,642	3,251,432	3,377,130	3,397,992	3,406,881
Other	19,000	72,503	71,481	90,029	93,292	71,468	72,543	73,558	74,711	78,122	79,759	80,361
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>68,573,000</b>	<b>67,015,117</b>	<b>66,212,103</b>	<b>56,443,581</b>	<b>58,171,623</b>	<b>59,091,623</b>	<b>61,955,842</b>	<b>70,449,806</b>	<b>80,817,724</b>	<b>90,675,725</b>	<b>100,800,981</b>	<b>109,545,913</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	262,000	546,800	2,544,700	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	708,086,000	735,620,038	773,743,494	793,382,363	794,879,091	796,996,384	798,256,170	794,320,076	790,322,363	785,918,690	781,663,358	779,605,566
Investments Accounted for using the equity method	337,000	337,000	337,000	337,000	337,000	337,000	337,000	337,000	337,000	337,000	337,000	337,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>720,197,000</b>	<b>748,015,838</b>	<b>788,137,194</b>	<b>807,774,363</b>	<b>809,271,091</b>	<b>811,388,384</b>	<b>812,648,170</b>	<b>808,712,076</b>	<b>804,714,363</b>	<b>800,310,690</b>	<b>796,055,358</b>	<b>793,997,566</b>
<b>TOTAL ASSETS</b>	<b>788,770,000</b>	<b>815,030,955</b>	<b>854,349,297</b>	<b>864,217,944</b>	<b>867,442,714</b>	<b>870,480,007</b>	<b>874,604,012</b>	<b>879,161,882</b>	<b>885,532,086</b>	<b>890,986,415</b>	<b>896,856,339</b>	<b>903,543,478</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	5,924,000	5,767,533	5,718,044	6,717,194	6,895,291	5,724,969	5,785,673	5,843,566	5,908,142	6,095,900	6,187,647	6,223,860
Income received in advance	1,531,000	1,116,247	1,036,547	1,150,839	1,172,158	1,211,168	1,237,379	1,281,442	1,309,859	1,356,198	1,386,960	1,436,054
Borrowings	1,675,000	2,306,828	3,198,383	2,852,076	2,916,168	3,043,288	3,176,695	3,316,229	3,468,767	3,627,220	3,536,957	2,605,155
Provisions	6,794,000	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>15,924,000</b>	<b>16,025,111</b>	<b>16,787,476</b>	<b>17,554,611</b>	<b>17,818,119</b>	<b>16,813,927</b>	<b>17,034,249</b>	<b>17,275,740</b>	<b>17,521,271</b>	<b>17,913,820</b>	<b>17,946,067</b>	<b>17,099,571</b>
<b>Non-Current Liabilities</b>												
Payables	-	1,082	1,117	1,217	1,254	1,173	1,201	1,230	1,262	1,305	1,341	1,373
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	18,449,000	28,170,149	34,576,910	31,724,834	28,808,665	25,765,377	22,588,683	19,272,453	15,803,686	12,176,466	8,639,508	6,034,353
Provisions	269,000	228,498	228,498	228,498	228,498	228,498	228,498	228,498	228,498	228,498	228,498	228,498
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>18,718,000</b>	<b>28,399,728</b>	<b>34,806,525</b>	<b>31,954,549</b>	<b>29,038,416</b>	<b>25,995,047</b>	<b>22,818,382</b>	<b>19,502,181</b>	<b>16,033,445</b>	<b>12,406,268</b>	<b>8,869,346</b>	<b>6,264,223</b>
<b>TOTAL LIABILITIES</b>	<b>34,642,000</b>	<b>44,424,839</b>	<b>51,594,000</b>	<b>49,509,160</b>	<b>46,856,535</b>	<b>42,808,974</b>	<b>39,852,631</b>	<b>36,777,921</b>	<b>33,554,716</b>	<b>30,320,088</b>	<b>26,815,413</b>	<b>23,363,795</b>
<b>Net Assets</b>	<b>754,128,000</b>	<b>770,606,115</b>	<b>802,755,296</b>	<b>814,708,784</b>	<b>820,586,179</b>	<b>827,671,033</b>	<b>834,751,381</b>	<b>842,383,961</b>	<b>851,977,370</b>	<b>860,666,327</b>	<b>870,040,926</b>	<b>880,179,683</b>
<b>EQUITY</b>												
Retained Earnings	433,325,000	449,803,115	481,952,296	493,905,784	499,783,179	506,868,033	513,948,381	521,580,961	531,174,370	539,863,327	549,237,926	559,376,683
Revaluation Reserves	320,803,000	320,803,000	320,803,000	320,803,000	320,803,000	320,803,000	320,803,000	320,803,000	320,803,000	320,803,000	320,803,000	320,803,000
Council Equity Interest	754,128,000	770,606,115	802,755,296	814,708,784	820,586,179	827,671,033	834,751,381	842,383,961	851,977,370	860,666,327	870,040,926	880,179,683
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>754,128,000</b>	<b>770,606,115</b>	<b>802,755,296</b>	<b>814,708,784</b>	<b>820,586,179</b>	<b>827,671,033</b>	<b>834,751,381</b>	<b>842,383,961</b>	<b>851,977,370</b>	<b>860,666,327</b>	<b>870,040,926</b>	<b>880,179,683</b>

Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2030  
BALANCE SHEET - GENERAL FUND

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	22,799,000	21,149,302	19,197,235	9,285,625	8,387,020	8,566,226	9,172,239	10,334,975	11,524,695	12,713,549	13,984,421	13,232,736
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	3,675,000	3,560,443	3,561,681	3,035,614	2,739,541	2,634,952	2,690,822	2,778,271	2,859,930	2,938,398	3,019,935	3,108,928
Inventories	1,183,000	1,064,731	1,053,780	1,188,196	1,211,752	1,043,709	1,052,794	1,055,679	1,059,487	1,079,192	1,087,207	1,086,430
Other	19,000	72,503	71,481	90,029	93,292	71,468	72,543	73,558	74,711	78,122	79,759	80,361
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>27,676,000</b>	<b>25,846,979</b>	<b>23,884,177</b>	<b>13,599,464</b>	<b>12,431,605</b>	<b>12,316,356</b>	<b>12,988,398</b>	<b>14,242,483</b>	<b>15,518,823</b>	<b>16,809,261</b>	<b>18,171,322</b>	<b>17,508,454</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	6,000	3,800	1,700	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	448,533,000	474,622,278	512,545,724	529,843,372	530,965,097	530,463,707	529,596,943	528,360,386	527,580,642	526,378,480	525,412,964	526,749,828
Investments Accounted for using the equity method	337,000	337,000	337,000	337,000	337,000	337,000	337,000	337,000	337,000	337,000	337,000	337,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000	11,512,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>460,388,000</b>	<b>486,475,078</b>	<b>524,396,424</b>	<b>541,692,372</b>	<b>542,814,097</b>	<b>542,312,707</b>	<b>541,445,943</b>	<b>540,209,386</b>	<b>539,429,642</b>	<b>538,227,480</b>	<b>537,261,964</b>	<b>538,598,828</b>
<b>TOTAL ASSETS</b>	<b>488,064,000</b>	<b>512,322,057</b>	<b>548,280,601</b>	<b>555,291,836</b>	<b>555,245,703</b>	<b>554,629,063</b>	<b>554,434,341</b>	<b>554,451,869</b>	<b>554,948,465</b>	<b>555,036,742</b>	<b>555,433,287</b>	<b>556,107,283</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	5,917,000	5,763,447	5,713,662	6,712,413	6,890,513	5,720,141	5,780,964	5,838,623	5,903,902	6,090,735	6,182,355	6,218,466
Income received in advance	1,531,000	1,116,247	1,036,547	1,150,839	1,172,158	1,211,168	1,237,379	1,281,442	1,309,859	1,356,198	1,386,960	1,436,054
Borrowings	770,000	1,337,016	2,147,455	1,721,245	1,704,614	1,740,892	1,777,973	1,815,874	1,854,616	1,894,216	1,708,421	639,490
Provisions	6,794,000	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502	6,834,502
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>15,012,000</b>	<b>15,051,213</b>	<b>15,732,167</b>	<b>16,418,999</b>	<b>16,601,787</b>	<b>15,506,703</b>	<b>15,630,818</b>	<b>15,770,441</b>	<b>15,902,880</b>	<b>16,175,651</b>	<b>16,112,238</b>	<b>15,128,513</b>
<b>Non-Current Liabilities</b>												
Payables	-	1,082	1,117	1,217	1,254	1,173	1,201	1,230	1,262	1,305	1,341	1,373
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,238,000	12,928,506	20,386,195	18,664,950	16,960,335	15,219,443	13,441,470	11,625,595	9,770,979	7,876,763	6,168,342	5,528,852
Provisions	269,000	228,498	228,498	228,498	228,498	228,498	228,498	228,498	228,498	228,498	228,498	228,498
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>2,507,000</b>	<b>13,158,085</b>	<b>20,615,810</b>	<b>18,894,665</b>	<b>17,190,086</b>	<b>15,449,113</b>	<b>13,671,169</b>	<b>11,855,323</b>	<b>10,000,738</b>	<b>8,106,565</b>	<b>6,398,180</b>	<b>5,758,722</b>
<b>TOTAL LIABILITIES</b>	<b>17,519,000</b>	<b>28,209,298</b>	<b>36,347,976</b>	<b>35,313,664</b>	<b>33,791,873</b>	<b>30,955,816</b>	<b>29,301,987</b>	<b>27,625,765</b>	<b>25,903,618</b>	<b>24,282,216</b>	<b>22,510,418</b>	<b>20,887,235</b>
<b>Net Assets</b>	<b>470,545,000</b>	<b>484,112,759</b>	<b>511,932,624</b>	<b>519,978,173</b>	<b>521,453,829</b>	<b>523,673,247</b>	<b>525,132,354</b>	<b>526,826,104</b>	<b>529,044,847</b>	<b>530,754,525</b>	<b>532,922,868</b>	<b>535,220,047</b>
<b>EQUITY</b>												
Retained Earnings	270,775,000	284,342,759	312,162,624	320,208,173	321,683,829	323,903,247	325,362,354	327,056,104	329,274,847	330,984,525	333,152,868	335,450,047
Revaluation Reserves	199,770,000	199,770,000	199,770,000	199,770,000	199,770,000	199,770,000	199,770,000	199,770,000	199,770,000	199,770,000	199,770,000	199,770,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	470,545,000	484,112,759	511,932,624	519,978,173	521,453,829	523,673,247	525,132,354	526,826,104	529,044,847	530,754,525	532,922,868	535,220,047
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>470,545,000</b>	<b>484,112,759</b>	<b>511,932,624</b>	<b>519,978,173</b>	<b>521,453,829</b>	<b>523,673,247</b>	<b>525,132,354</b>	<b>526,826,104</b>	<b>529,044,847</b>	<b>530,754,525</b>	<b>532,922,868</b>	<b>535,220,047</b>



Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2030  
BALANCE SHEET - WATER FUND

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	24,821,000	25,281,155	24,398,064	25,771,938	27,459,648	27,551,157	26,907,197	31,018,089	36,924,135	41,924,739	47,126,652	52,599,069
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	2,760,000	2,735,669	2,923,577	2,808,050	2,744,061	2,733,057	2,723,017	2,713,999	2,706,062	2,699,266	2,693,675	2,689,353
Inventories	2,101,000	2,182,824	2,219,473	2,250,377	2,254,424	2,258,444	2,250,521	2,275,963	2,191,945	2,297,938	2,310,784	2,320,451
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>29,682,000</b>	<b>30,199,648</b>	<b>29,541,114</b>	<b>30,830,365</b>	<b>32,458,133</b>	<b>32,542,658</b>	<b>31,880,735</b>	<b>36,008,052</b>	<b>41,822,142</b>	<b>46,921,943</b>	<b>52,131,111</b>	<b>57,608,874</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	256,000	543,000	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000	2,543,000
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	134,733,000	136,730,661	138,206,107	139,381,540	140,468,659	143,320,527	147,317,982	146,572,784	145,198,254	143,910,958	142,589,877	141,209,229
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>134,989,000</b>	<b>137,273,661</b>	<b>140,749,107</b>	<b>141,924,540</b>	<b>143,011,659</b>	<b>145,863,527</b>	<b>149,860,982</b>	<b>149,115,784</b>	<b>147,741,254</b>	<b>146,453,958</b>	<b>145,132,877</b>	<b>143,752,229</b>
<b>TOTAL ASSETS</b>	<b>164,671,000</b>	<b>167,473,309</b>	<b>170,290,221</b>	<b>172,754,905</b>	<b>175,469,792</b>	<b>178,406,185</b>	<b>181,741,716</b>	<b>185,123,835</b>	<b>189,563,397</b>	<b>193,375,902</b>	<b>197,263,988</b>	<b>201,361,103</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	7,000	4,086	4,381	4,781	4,778	4,828	4,709	4,943	4,240	5,165	5,293	5,394
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>7,000</b>	<b>4,086</b>	<b>4,381</b>	<b>4,781</b>	<b>4,778</b>	<b>4,828</b>	<b>4,709</b>	<b>4,943</b>	<b>4,240</b>	<b>5,165</b>	<b>5,293</b>	<b>5,394</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>7,000</b>	<b>4,086</b>	<b>4,381</b>	<b>4,781</b>	<b>4,778</b>	<b>4,828</b>	<b>4,709</b>	<b>4,943</b>	<b>4,240</b>	<b>5,165</b>	<b>5,293</b>	<b>5,394</b>
<b>Net Assets</b>	<b>164,664,000</b>	<b>167,469,223</b>	<b>170,285,840</b>	<b>172,750,124</b>	<b>175,465,014</b>	<b>178,401,357</b>	<b>181,737,008</b>	<b>185,118,892</b>	<b>189,559,157</b>	<b>193,370,736</b>	<b>197,258,695</b>	<b>201,355,709</b>
<b>EQUITY</b>												
Retained Earnings	93,012,000	95,817,223	98,633,840	101,098,124	103,813,014	106,749,357	110,085,008	113,466,892	117,907,157	121,718,736	125,606,695	129,703,709
Revaluation Reserves	71,652,000	71,652,000	71,652,000	71,652,000	71,652,000	71,652,000	71,652,000	71,652,000	71,652,000	71,652,000	71,652,000	71,652,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	164,664,000	167,469,223	170,285,840	172,750,124	175,465,014	178,401,357	181,737,008	185,118,892	189,559,157	193,370,736	197,258,695	201,355,709
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>164,664,000</b>	<b>167,469,223</b>	<b>170,285,840</b>	<b>172,750,124</b>	<b>175,465,014</b>	<b>178,401,357</b>	<b>181,737,008</b>	<b>185,118,892</b>	<b>189,559,157</b>	<b>193,370,736</b>	<b>197,258,695</b>	<b>201,355,709</b>

Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2030  
BALANCE SHEET - SEWER FUND

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	9,200,000	8,804,803	10,448,536	9,602,186	10,794,696	11,667,527	14,441,318	17,471,081	20,663,203	24,042,952	27,506,237	31,343,402
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	2,015,000	2,163,687	2,338,275	2,411,565	2,487,189	2,565,082	2,645,391	2,728,190	2,813,556	2,901,570	2,992,312	3,085,182
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>11,215,000</b>	<b>10,968,490</b>	<b>12,786,811</b>	<b>12,013,751</b>	<b>13,281,885</b>	<b>14,232,609</b>	<b>17,086,709</b>	<b>20,199,271</b>	<b>23,476,759</b>	<b>26,944,522</b>	<b>30,498,549</b>	<b>34,428,584</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	124,820,000	124,267,099	122,991,663	124,157,450	123,445,335	123,212,150	121,341,245	119,386,907	117,543,467	115,629,251	113,660,517	111,646,508
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>124,820,000</b>	<b>124,267,099</b>	<b>122,991,663</b>	<b>124,157,450</b>	<b>123,445,335</b>	<b>123,212,150</b>	<b>121,341,245</b>	<b>119,386,907</b>	<b>117,543,467</b>	<b>115,629,251</b>	<b>113,660,517</b>	<b>111,646,508</b>
<b>TOTAL ASSETS</b>	<b>136,035,000</b>	<b>135,235,589</b>	<b>135,778,474</b>	<b>136,171,201</b>	<b>136,727,220</b>	<b>137,444,759</b>	<b>138,427,954</b>	<b>139,586,178</b>	<b>141,020,226</b>	<b>142,573,773</b>	<b>144,159,066</b>	<b>146,075,092</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	905,000	969,812	1,050,928	1,130,831	1,211,554	1,302,396	1,398,722	1,500,355	1,614,151	1,733,004	1,828,536	1,965,665
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>905,000</b>	<b>969,812</b>	<b>1,050,928</b>	<b>1,130,831</b>	<b>1,211,554</b>	<b>1,302,396</b>	<b>1,398,722</b>	<b>1,500,355</b>	<b>1,614,151</b>	<b>1,733,004</b>	<b>1,828,536</b>	<b>1,965,665</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	16,211,000	15,241,643	14,190,715	13,059,884	11,848,330	10,545,934	9,147,213	7,646,858	6,032,707	4,299,703	2,471,166	505,501
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>16,211,000</b>	<b>15,241,643</b>	<b>14,190,715</b>	<b>13,059,884</b>	<b>11,848,330</b>	<b>10,545,934</b>	<b>9,147,213</b>	<b>7,646,858</b>	<b>6,032,707</b>	<b>4,299,703</b>	<b>2,471,166</b>	<b>505,501</b>
<b>TOTAL LIABILITIES</b>	<b>17,116,000</b>	<b>16,211,455</b>	<b>15,241,643</b>	<b>14,190,715</b>	<b>13,059,884</b>	<b>11,848,330</b>	<b>10,545,935</b>	<b>9,147,213</b>	<b>7,646,858</b>	<b>6,032,707</b>	<b>4,299,702</b>	<b>2,471,166</b>
<b>Net Assets</b>	<b>118,919,000</b>	<b>119,024,134</b>	<b>120,536,831</b>	<b>121,980,486</b>	<b>123,667,336</b>	<b>125,596,429</b>	<b>127,882,019</b>	<b>130,438,965</b>	<b>133,373,368</b>	<b>136,541,066</b>	<b>139,859,364</b>	<b>143,603,926</b>
<b>EQUITY</b>												
Retained Earnings	69,538,000	69,643,463	71,155,831	72,599,486	74,286,336	76,215,429	78,501,019	81,057,965	83,992,368	87,160,066	90,478,364	94,222,926
Revaluation Reserves	49,381,000	49,381,000	49,381,000	49,381,000	49,381,000	49,381,000	49,381,000	49,381,000	49,381,000	49,381,000	49,381,000	49,381,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	118,919,000	119,024,463	120,536,831	121,980,486	123,667,336	125,596,429	127,882,019	130,438,965	133,373,368	136,541,066	139,859,364	143,603,926
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>118,919,000</b>	<b>119,024,463</b>	<b>120,536,831</b>	<b>121,980,486</b>	<b>123,667,336</b>	<b>125,596,429</b>	<b>127,882,019</b>	<b>130,438,965</b>	<b>133,373,368</b>	<b>136,541,066</b>	<b>139,859,364</b>	<b>143,603,926</b>

Griffith City Council - Long Term Infrastructure Plan 10 Year Capital Works Program General Fund																								
															1	2	3	4	5	6	7	8	9	10
Item	Ranking/ Priority	Department	Linkage to Delivery Program/ Community Strategic Plan	Project	Comments	Year 1 Funding				Project Total	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30				
						General Purpose Revenue	Grants/ Contributions	Reserves	Loans															
1	1	Public Cemeteries	8.1.14	Lawn Beams - Blumer Ave site	Unavoidable, as expenditure required to enable continued service provision, fund from fees and charges generated	7,960				92,661	7,960	8,239	8,527	8,825	9,134	9,454	9,785	10,127	10,127	10,482				
2	1	Public Cemeteries	8.1.14	Vault Construction - Blumer Ave site	Unavoidable, as expenditure required to enable continued service provision, fund from fees and charges generated	102,975				593,625	102,975		110,308		118,165		126,581		135,597					
3	1	Public Cemeteries	8.1.13	New Cemetery - Stage 1 Rifle Range Road	Funded from general purpose revenue. Expenditure unavoidable to provide capacity for this essential service to the community	0				1,500,000									750,000	750,000				
4	2	Fleet	8.1.12	Plant Replacement Program - General (Net)	Needed to maintain service level, fund from general purpose revenue	262,050		500,000		13,638,290	762,050	1,739,650	1,029,400	1,731,600	1,296,100	1,176,800	2,058,400	1,575,200	1,208,900	1,060,190				
5	3	Fleet	8.1.12	Depot Buildings Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	270,000				1,715,130	270,000	590,000	330,000	345,130	30,000	30,000	30,000	30,000	30,000	30,000				
6	3	Fleet	8.1.12	Relocation & Upgrade of 2 Emulsion Tanks-Depot	Needed to maintain service level, fund from general purpose revenue	167,250	24,750			192,000	192,000													
7	3	Fleet	8.1.12	Parks & Gardens/Works Office & Sheds Development-Depot	Needed to maintain service level, fund from several reserves	0			1,500,000	1,500,000	1,500,000													
8	2	Aquatic Facilities	4.4.1	GRALC Redevelopment	Needed to improve service level, fund from external loan & grant	0	3,500,000		3,000,000	6,500,000	6,500,000													
9	3	Aquatic Facilities	4.4.2	Aquatic Facility Asset Maintenance (Capital)	Needed to maintain service level, fund from Facilities Reserve	0		118,500		484,500	118,500	11,500	103,500	27,000	90,000	7,000	42,500	12,500	42,000	30,000				
10	3	Aquatic Facilities	4.4.2	Aquatic Facility Equipment Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	104,000				672,000	104,000	96,500	48,000	71,500	45,000	114,500	19,000	113,500	41,500	18,500				
11	5	Aquatic Facilities	4.4.2	GRALC CCTV Upgrade	Needed to maintain service level, fund from general purpose revenue	19,160				19,160	19,160													
12	2	Parks & Gardens	5.3.1	West End Sports Precinct	Needed to maintain service level, fund from grant, loan, contributions & Section 7.12	0	10,250,000	300,000	500,000	16,050,000	11,050,000	5,000,000												
13	2	Parks & Gardens	5.2.1	Playground Equipment Replacement - General	Needed to maintain service level, fund from Section 7.12 Contribution	0				875,023		154,000	80,000	82,400	85,284	88,269	91,358	94,556	97,865	101,291				
14	2	Parks & Gardens	5.2.1	Playground Equipment Replacement - City Park	Needed to maintain service level, fund from Section 7.12 Contribution	0		86,800		131,700	86,800	44,900												
15	2	Parks & Gardens	5.2.1	Irrigation System Installation - Replacements/Upgrades	Needed to maintain service level, fund from general purpose revenue	26,340				309,005	26,340	27,262	28,216	29,204	30,226	31,284	32,379	33,512	34,685	35,899				
16	2	Parks & Gardens	8.1.17	Upgrade Toilet Blocks - General	Needed to maintain service level, fund from general purpose revenue (50%) & PRMF (50%)	0				365,350			105,350		120,000				140,000					
17	2	Parks & Gardens	5.3.1	Refurbish Sporting Ovals	Needed to maintain service level, fund from Parks & Gardens Infrastructure Reserve	0				227,730		39,500	42,320		45,330		48,560		52,020					
18	5	Parks & Gardens	5.2.1	New Community Stage - Community Gardens & New Toilet Block - City Park (Carryover from 2019/20)	Lower priority but necessary in medium / longer term, fund from SCCF Grant	0	489,000			489,000	489,000													
19	5	Parks & Gardens	8.3.1	New Rose Garden - Adjacent to Visitors Information Centre	Lower priority but necessary in medium / longer term, fund from general purpose revenue	0				300,000		300,000												
20	5	Parks & Gardens	8.3.1	New Rose Garden - Additional Scope	Lower priority but necessary in medium / longer term, fund from grant	0				300,000		300,000												
21	3	Parks & Gardens	5.2.4	Upgrade Jubilee Park Amenities (Carryover form 2019/20)	Needed to maintain service level, fund from general purpose revenue, SCCF grant & section 7.12 Contribution	0	558,260	441,740		1,000,000	1,000,000													
22	5	Parks & Gardens	5.2.4	Additional Amenities Option-Jubilee Park	Needed to maintain service level, fund from section 7.12 Contribution	0				300,000		300,000												
23	4	Parks & Gardens	8.3.2	City Entrance Improvement Strategy (Council Resolution: MM02 9/06/2020)	Lower priority but necessary in medium / longer term, funding from grant	0	100,000			100,000	100,000													
24	2	Roads & Bridges	8.2.3	Blackspot Works - 1:1 RMS	50% funded from RMS, priority safety projects with 50% contribution from R2R	0				400,000									400,000					
25	2	Roads & Bridges	8.2.3	Rural Unsealed - Specified Maintenance	Partially funded from FAGS grant road component & general purpose revenue	1,243,950				14,480,540	1,243,950	1,287,488	1,332,550	1,379,189	1,427,461	1,477,422	1,529,132	1,582,651	1,582,651	1,638,044				
26	2	Roads & Bridges	8.2.3	Reseals Urban	Partially funded from FAGS grant road component & general purpose revenue	438,660				5,106,342	438,660	454,013	469,904	486,350	503,372	520,990	539,225	558,098	558,098	577,631				
27	2	Roads & Bridges	8.2.3	Reseals Rural	Partially funded from FAGS grant road component & general purpose revenue	886,485				10,319,372	886,485	917,512	949,625	982,862	1,017,262	1,052,866	1,089,716	1,127,856	1,127,856	1,167,331				
28	2	Roads & Bridges	4.2.1	Traffic Safety Projects - RMS	RMS funded (50%) + GCC (50%)	0				500,000		100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000				
29	3	Roads & Bridges	8.2.3	Kerb & Gutter Renewal	Lower priority but necessary in medium / longer term, fund from general purpose revenue	0				484,974		109,032		116,798		125,116		134,028						
30	3	Roads & Bridges	8.2.3	Guard Rail Construction	Needed to maintain service level, fund from general purpose revenue	0				500,000		100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000				
31	4	Roads & Bridges	8.2.1	Jones Road Causeway Widening & Road Upgrade	Funded from grant & R2R, seen as a priority road maintenance issue	0	1,500,000			1,913,700	1,500,000	413,700												
32	3	Roads & Bridges	8.2.3	Road Rehabilitations	Funded from R2R, seen as a priority road maintenance issue	0				5,668,685			400,000	521,607	824,513	824,513	824,513	824,513	624,513	824,513				
33	3	Roads & Bridges	8.2.3	Road Resealing Program	Funded from R2R, seen as a priority road maintenance issue	0				0														
34	3	Roads & Bridges	8.2.1	Walla Ave/Bromley Rd/Kidman Way Southern Bypass (Industrial Link)	Funded from Fixing Country Roads Grant & R2R & general purpose revenue	0	1,207,337			2,207,337	1,207,337	1,000,000												
35	3	Roads & Bridges	8.2.1	Rectify Illegal Earthworks by Previous Landholder - Walla Ave	Needed to improve service level, fund from R2R	0				878,957		878,957												
36	4	Roads & Bridges	8.2.1	Construct Roundabout - Murrumbidgee Avenue/Thorne Road	Funded from Transport for NSW (TfNSW) Grant	0	250,000			1,600,000	250,000	1,350,000												
37	3	Roads & Bridges	8.2.3	Upgrade CBD Roads - Roads/Kerb & Gutter/Drainage	Needed to improve service level, fund from Loan & Major Projects reserve	0		2,000,000		4,000,000	2,000,000	2,000,000												
38	3	City Strategy	2.3.4	Griffith CBD Strategy	Needed to improve service level, fund from Loan & Major Projects reserve	0		250,000		2,250,000	250,000	250,000	1,750,000											
39	4	Roads & Bridges	8.2.3	Seal Boorga Road - From New Farms Rd to Dickie Rd (Carryover form 2019/20)	Needed to improve service level, fund from grant, contribution & R2R	0	3,398,900			7,352,200	3,398,900	3,398,900	554,400											
40	5	Roads & Bridges	8.2.3	50/50 Sealing of Roads	Lower priority but necessary in medium / longer term, fund from general purpose revenue (50%) & private person/entity (50%)	50,000	50,000			100,000	100,000													
41	3	Roads & Bridges	8.2.3	Citrus Road Upgrade (Farms 9, 10 & 11)	Needed to maintain service level, fund from R2R	0	240,000			360,000	240,000	120,000												
42	4	Cultural Services	4.6.1	Griffith Youth & Community Centre (GYCC) - Carryover form 2019/20	Needed to improve service level, fund from grant	0	2,920,000	730,000		3,650,000	3,650,000													
43	4	Cultural Services	4.6.1	New Carpark - Griffith Youth & Community Centre (GYCC)	Needed to improve service level, fund from general purpose revenue	250,000				250,000	250,000													
44	4	Cultural Services	4.6.1	Country Universities Centre Western Riverina (CUCWR) - Addition to Griffith Youth & Community Centre	Needed to improve service level, fund from general purpose revenue & contribution	440,000	440,000			880,000	880,000													
45	6	Other Community Services	8.3.1	New Christmas Trees/Decorations - Griffith & Yenda	Lower priority but necessary in medium / longer term, fund from general purpose revenue & Grant (Community Project Funding)	40,000				40,000	40,000													
46	4	Parks & Gardens	8.3.1	Festive Lighting - Banna Ave (Council Resolution: MM02 9/06/2020)	Needed to improve service level, fund from grant	0	340,000			340,000	340,000													
47	3	Civil Infrastructure & Asset Management	8.1.09	Drone Replacement	Needed to maintain service level, fund from general purpose revenue	6,000				13,126	6,000					7,126								
48	3	City Strategy	2.3.4	Lake Wyangan Environmental Strategy Implementation	Needed to improve service level, fund from Internal Loan from Water Fund	0			2,000,000	2,000,000	2,000,000													
49	3	City Strategy	8.2.3	New Traffic Counters	Lower priority but necessary in medium / longer term, fund from general purpose revenue	0				33,930			15,800				18,130							

56	3	Library	4.4.6	Library Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	171,500				555,520	171,500	165,000	13,900	17,300	63,600	29,820	18,100	13,000	6,300	57,000
57	3	Library	10.4.1	70kW Solar System - Library Building	Needed to maintain service level, fund from general purpose revenue	0				70,000			70,000							
58	3	IT Services	3.1.13	Annual PC Replacement/Renewal Program	Needed to maintain service level, fund from general purpose revenue	118,835				1,363,065	118,835	122,400	126,072	129,854	133,750	137,763	141,895	146,152	150,537	155,806
59	3	IT Services	3.1.13	Servers & Network Upgrades	Needed to maintain service level, fund from general purpose revenue	17,900				205,331	17,900	18,438	18,992	19,561	20,148	20,753	21,375	22,016	22,677	23,471
60	3	IT Services	3.1.13	iPad Hardware Replacement	Needed to maintain service level, fund from general purpose revenue	10,300				118,143	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048	13,504
61	3	IT Services	3.1.13	Replace CCTV Systems - Servers & Cameras	Needed to maintain service level, fund from general purpose revenue	30,000				404,000	30,000	40,000	60,000	35,000	32,000	75,000	52,000	60,000	10,000	10,000
62	3	Saleyards	8.1.11	Concrete Construction - Sheep Yard & Pavement Areas	Expenditure required to enable continued service provision, fund from fees and charges generated	0				445,670		77,330	40,700	42,130	43,600	45,125	46,700	48,335	50,000	51,750
63	3	Saleyards	8.1.11	Shade Structures / Yard Improvements / Signs / Misc	Expenditure required to enable continued service provision & mitigate WHS concerns raised, fund from fees and charges generated	0				156,075		27,070	14,250	14,750	15,270	15,800	16,355	16,925	17,520	18,135
64	3	Saleyards	8.1.11	Refurbish Sheep Loading Ramps	Needed to maintain service level, fund from general purpose revenue	45,000				135,000	45,000	45,000	45,000							
65	3	Saleyards	8.1.11	Saleyard Expansion - Sheep Yards	Needed to maintain service level, fund from general purpose revenue	0				510,000		10,000		100,000	100,000	100,000	100,000	100,000		
66	3	Theatre	4.5.2	Theatre Asset Maintenance (Capital)	Needed to maintain service level, fund from Building Reserve & grant (2020/21 only)	0	75,000	155,000		1,114,350	230,000	57,000	37,630	399,600	15,120		375,000			
67	3	Stadium	5.3.4	Stadium Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	10,000				248,100	10,000	162,600	12,000	12,300	10,000	13,200	13,000	15,000		
68	3	Pioneer Park Museum	8.1.23	Pioneer Park Museum Buildings Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	12,000				156,000	12,000	35,000	22,000	29,500	10,500	14,000	33,000	0	0	0
69	3	Aerodrome	8.1.15	Terminal Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	66,100				238,425	66,100	11,475	11,900	12,300	13,000	58,000	26,650	13,000	13,000	13,000
70	3	Aerodrome	8.1.15	Renew Kangaroo Fencing	Needed to maintain service level, fund from general purpose revenue	300,000				300,000	300,000									
71	3	Animal Control	3.1.07	Pound Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	25,000				40,000	25,000	15,000								
72	3	Visitors Centre	8.1.23	Visitors Centre Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	56,000				141,000	56,000	69,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
73	3	Senior Citizens Centre	8.1.23	Senior Citizens Centre Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	13,000				43,000	13,000	20,000			5,000			5,000		
74	3	Housing	8.1.23	State Bank House Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	0				8,000								8,000		
75	3	Other Community Services	4.2.2	Replace "Alcohol Free Zone" Signs	Needed to maintain service level, fund from general purpose revenue	3,700				13,000	3,700				4,300				5,000	
76	3	Parking Areas	8.2.3	Reseal Car Parks	Lower priority but necessary in medium / longer term, fund from general purpose revenue	52,700				303,674	52,700		56,424		60,443		64,748		69,359	
77	3	Parking Areas	8.2.3	Construct New Carpark - Jubilee Park (Cutler Ave Griffith)	Needed to maintain service level, fund from general purpose revenue	90,000				250,000	90,000		160,000							
78	2	Parking Areas	8.2.3	Construct 53 Railway Street Carpark - Griffith	Needed to maintain service level, fund from general purpose revenue	0				420,000						420,000				
79	4	Parking Areas	8.2.3	Construct 69 Railway Street Carpark - Griffith (Council Resolution: MM02 9/06/2020)	Needed to improve service level, fund from grant	0	500,000			500,000	500,000									
80	3	Footpaths & Cycleways	2.3.2	PAMP Implementation	Needed to maintain or improve accessibility service level, fund 50% from general purpose revenue / 50% RMS	13,170	13,170			292,342	26,340	27,258	28,212	29,200	30,222	30,222	30,222	30,222	30,222	30,222
81	3	Footpaths & Cycleways	2.3.2	Cycleways - Reseals & New Paths (Includes Council Resolution: MM02 9/06/2020)	Lower priority but necessary in medium / longer term, fund from general purpose revenue (50%) & RMS (50%) plus \$90,641 from DITRDC in 2020/21 only	60,980	151,621			1,521,408	212,601	126,230	130,648	135,221	139,952	144,851	149,920	155,168	160,598	166,219
82	3	Footpaths & Cycleways	8.2.3	CBD Paving Replacement	Lower priority but necessary in medium / longer term, fund from general purpose revenue	57,380				673,147	57,380	59,388	61,467	63,618	65,845	68,149	70,535	73,003	75,559	78,203
83	4	Urban Stormwater	8.1.17	Yoogali Levee (Includes Council Resolution CC01 9/06/20)	Needed to maintain service level, fund from Urban Stormwater Management Reserve (33.4%) & DPIE Grant (66.6%)	0	480,000	240,000		1,920,000	720,000	1,200,000								
84	4	Urban Stormwater	8.1.17	Hanwood Stormwater Pump & Levee	Needed to maintain service level, fund from general purpose revenue (33.4%) & DPIE Grant (66.6%)	0				1,500,000		900,000	600,000							
85	4	Urban Stormwater	8.1.17	Drainage Improvements/Replacements	Priority to be determined but necessary in medium / longer term, fund from Urban Stormwater Management Reserve	0		65,840		766,452	65,840	68,144	70,530	73,000	75,556	78,200	80,937	83,770	83,770	86,702
86	4	General	8.1.17	Allocation of Wages/Salaries to Capital Works	Allocation of current staff to capital projects	55,350				627,475	55,350	56,789	58,294	59,868	61,544	63,267	65,102	67,055	69,067	71,139

Total	5,613,125	26,488,038	4,887,880	7,000,000
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Total Capital	128,714,916	43,989,043	24,546,843	9,181,031	7,132,584	6,713,479	7,021,603	7,957,526	7,187,960	7,780,745	7,204,102
Infrastructure Backlog	9,528,605	4,875,725	3,304,650	572,100	372,130	120,000	37,000	72,500	42,500	72,000	60,000
Improved LOS	21,931,246	16,238,885	2,652,666	2,127,832	92,357	95,593	307,877	100,246	102,695	105,234	107,861
Growth Works	22,017,259	10,771,798	7,358,461	702,759	176,436	297,275	391,879	311,326	187,711	976,023	843,591
Asset Renewals	75,237,806	12,102,635	11,231,066	5,778,340	6,491,661	6,200,611	6,284,847	7,473,453	6,855,053	6,627,488	6,192,650
Total	128,714,916	43,989,043	24,546,843	9,181,031	7,132,584	6,713,479	7,021,603	7,957,526	7,187,960	7,780,745	7,204,102

Legend	Priority
1. Council is committed to the expenditure	1
2. Projects are essential to keep existing resources engaged or service levels maintained in a key function or infrastructure area	2
3. Will be necessary to continue to provide the required level of service in the future	3
4. Funding has already been secured to complete the project	4
5. Is necessary expenditure but maybe able to be deferred	5
6. Project is not essential to providing a service or function	6

Summary		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Total Capital Expenditure	128,714,916	43,989,043	24,546,843	9,181,031	7,132,584	6,713,479	7,021,603	7,957,526	7,187,960	7,780,745	7,204,102
New Capital Grant/Contribution Income	44,895,260	26,488,038	9,430,801	1,739,005	886,318	994,600	937,050	1,314,584	942,208	1,214,923	947,734
New Loans	7,000,000	7,000,000									
Funded by Rates, Fees & Charges or FAGS	59,410,993	5,613,125	6,693,829	5,358,045	5,664,267	5,407,589	5,911,084	6,379,586	6,054,925	6,290,167	6,038,376
Funded by existing Grants/Loans already accounted for	11,971,740	3,221,740	7,250,000	1,500,000							
Funded from existing Reserves	5,436,924	1,666,140	1,172,213	583,980	582,000	311,290	173,469	263,356	190,826	275,656	217,993
Funded by Asset/Land Sales	0										
Total Capital Spend Funded	128,714,916	43,989,043	24,546,843	9,181,031	7,132,584	6,713,479	7,021,603	7,957,526	7,187,960	7,780,745	7,204,102

						Rates/ Charges/ Fees	Grants/ Contributions	Reserves	Loans	Project Total										
Current Year Capital Item Requests Not Considered Further Due To Lack Of Funding											2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
87	5	Parks & Gardens	5.2.1	Shade Sale Extension-Memorial Park Yenda	Lower priority but necessary in medium / longer term, fund from general purpose revenue	30,000				30,000	30,000									
88	5	Parks & Gardens	5.2.1	Mushroom Sprinkler Water Feature-Memorial Park Yenda	Lower priority but necessary in medium / longer term, fund from general purpose revenue	120,000				120,000	120,000									
89	5	Parks & Gardens	5.2.1	New Sprinkler System-Sidlow Park	Lower priority but necessary in medium / longer term, fund from general purpose revenue	52,455				52,455	52,455									
90	5	Parks & Gardens	5.2.1	New Sprinkler System-Median Strip Banna Ave (Between Woolworths & Bridgestone Service Centre)	Lower priority but necessary in medium / longer term, fund from general purpose revenue	50,000				50,000	50,000									
91	5	Public Cemeteries	8.1.14	Public Mausoleum-Griffith Cemetery	Lower priority but necessary in medium / longer term, fund from general purpose revenue	100,000				100,000	100,000									
92	3	Council Chambers	8.1.17	Extensions To Outdoor Patio Area-Administration Building (near Finance Department)	Needed to maintain service level, fund from general purpose revenue	300,000				300,000	300,000									
93	6	Airport	8.1.15	Long Term Paid Car Parking	Lower priority but necessary in medium / longer term, fund from general purpose revenue	360,000				360,000	360,000									
						Total	1,012,455	0	0	0										
										Total Capital Items Not Part of Original 2020/21 Capex Budget	1,012,455	1,012,455	0	0	0	0	0	0	0	0

Longer Term Capital Items Not Considered Further Due To Lack Of Funding						Rates/ Charges/ Fees	Grants/ Contributions	Reserves	Loans	Project Total											
						2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30						
94	5	Fleet		Brake Roller Tester-New Workshop	Lower priority but necessary in medium / longer term, fund from general purpose revenue	90,000				90,000	90,000										
95	5	Fleet		Suspension Shaker-New Workshop	Lower priority but necessary in medium / longer term, fund from general purpose revenue	30,000				30,000	30,000										
96	5	Fleet		Solar Power System-New Workshop	Lower priority but necessary in medium / longer term, fund from general purpose revenue	22,000				22,000	22,000										
97	5	City Strategy		Investigation of Options for Short Stay Accommodation	Lower priority but necessary in medium / longer term, fund from general purpose revenue	100,000				100,000	100,000										
98	5	Street Lighting		Upgrade Streetlighting in Benerembah St	Lower priority but necessary in medium / longer term, fund from general purpose revenue	50,000				50,000	50,000										
99	5	IT Services		CCTV Installation-IOOF Park	Lower priority but necessary in medium / longer term, fund from general purpose revenue	60,000				60,000	60,000										
100	5	Fleet		2 x New Boom Gates-New Workshop	Lower priority but necessary in medium / longer term, fund from general purpose revenue	8,000				8,000	8,000										
101	6	Public Cemeteries		Upgrade Yenda Cemetery Carpark-Submission in 2018/19 by Yenda Progress Association	Lower priority but necessary in medium / longer term, fund from general purpose revenue	TBA				0	TBA										
102	6	Pioneer Park Museum		New Signage	Lower priority but necessary in medium / longer term, fund from general purpose revenue	6,000				6,000	6,000										
103	3	Parks & Gardens		New Toilet Block - Dalton Park (Includes demolition of existing one)	Needed to maintain service level, fund from general purpose revenue	250,000				250,000	250,000										
104	3	Parks & Gardens		Dalton Park Drainage Upgrade	Needed to maintain service level, fund from general purpose revenue	390,265				390,265	390,265										
105	6	Parks & Gardens		Yenda Memorial Park Enhancement-Submission in 2018/19 by Yenda Progress Association	Lower priority but necessary in medium / longer term, fund from general purpose revenue	TBA				0	TBA										
106	3	Pioneer Park Museum		Sewer Connection-Extension	Lower priority but necessary in medium / longer term, fund from general purpose revenue & PRMF Grant	85,000	175,000			260,000	260,000										
107	6	Economic Development		Installation of Wi-Fi in the CBD	Lower priority but necessary in medium / longer term, fund from general purpose revenue	33,000				33,000	33,000										
108	3	Urban Stormwater		Crook Rd Drainage Upgrade	Lower priority but necessary in medium / longer term, fund from general purpose revenue	30,000				30,000	30,000										
109	3	Urban Stormwater		Rae Rd Drainage Upgrade	Lower priority but necessary in medium / longer term, fund from general purpose revenue	120,000				120,000	120,000										
110	5	Public Cemeteries		Installation of 2 Solar Lights-Infant Section of Griffith Cemetery	Lower priority but necessary in medium / longer term, fund from general purpose revenue	20,000				20,000	20,000										
111	5	Art Gallery		Installation of Storage Space-Shipping Container	Lower priority but necessary in medium / longer term, fund from general purpose revenue	5,000				5,000	5,000										
112	5	Art Gallery		Display Cases-National Contemporary Jewellery Collection	Lower priority but necessary in medium / longer term, fund from general purpose revenue	28,000				28,000	28,000										
113	5	Urban Stormwater		Urban Drainage Problems ("Nuisance Flooding")	Priority to be determined but necessary in medium / longer term, fund from Urban Stormwater Management Reserve once Yambil Street loan repayment is completed in 2019/20	263,360				3,065,715	263,360	272,578	282,118	291,992	302,212	312,789	323,737	335,067	335,067	346,795	
114	6	Roads & Bridges		Rural Sealed - Heavy Patching	Can only be funded from general purpose revenue if available	121,551				1,511,320	121,551	127,628	134,010	140,710	147,746	155,133	162,889	171,034	171,034	179,586	
115	6	Economic Development		Signage Strategy Renewal	Lower priority but necessary in medium / longer term, fund from general purpose revenue	36,000				66,000	36,000		15,000		15,000						
116	3	Theatre		Elevated Work Platform	Needed to maintain service level, fund from general purpose revenue	35,631				35,631	35,631										
117	5	Urban Stormwater		Detention Systems North of CBD	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue	368,777				1,554,372	368,777	381,684	395,043	408,869							
118	5	Urban Stormwater		Urban Drainage Problems Yenda Stage 2, 3A, 3B, 3C, 4, 5	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue	613,000				2,398,000	613,000	633,000	776,000	376,000							
119	5	Urban Stormwater		Urban Drainage Problems Yoogali Stage 2, 3, 4, 5, 6	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue	421,000				749,000	421,000	328,000									
120	5	Urban Stormwater		Urban Drainage Problems Hanwood Stage 1A, 1B, 1C, 2, 3, 4	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue	910,000				2,200,000	910,000	600,000	450,000	240,000							
121	5	City Strategy		Cultural Precent Masterplan Implementation (Includes the Clock Restaurant)	Escalated level of service, possible funding from major projects fund	2,000,000				3,000,000	2,000,000	1,000,000									
						Total	6,096,583	175,000	0	0											
Total Capital Items Not Considered Further Due To Lack Of Funding											16,082,302	6,271,583	3,342,890	2,052,170	1,457,571	464,957	467,922	486,626	506,101	506,101	526,380



Items Identified At Strategic Planning Think Tank-Held on 15 December 2016					
Item	Department	Linkage to Delivery Program/ Community Strategic Plan	Project	Comments	Estimated Cost
A	Aquatic Facilities		50 Metre Outdoor Pool	Refer item 8	6,500,000
B	Public Cemeteries		New Lawn Cemetery-Rifle Range Road	Refer item 3	1,500,000
C	City Strategy		Central Business District Upgrade & Carpark	Refer items 36, 37	6,250,000
D	Parks & Gardens		City Entrances Improvement Works	Refer item 23	100,000
E	Roads & Bridges		Southern Section Of Industrial Link Road	Refer item 34, 35, 36	4,686,294
F	Parks & Gardens		Multi Purpose Sports Facility-Secondary Education Option	Refer item 12	16,050,000
	Parks & Gardens		Multi Purpose Sports Facility-Showground Redevelopment (Crown Reserve)	Not in existing 10 Year Capex Program	-
G	City Strategy		Cultural Precincts-War Memorial, Pioneer Park, Clock Building, Art Gallery & Library	Refer item 121	2,000,000
H	City Strategy		Lake Wyangan-Walk/Cycle Track & Need for Other Upgraded Facilities	Refer item 48	2,000,000
I	City Strategy		Hermits Cave Development	Not in existing 10 Year Capex Program	-
J	Parks & Gardens		Multi Purpose Community Facilities	Refer items 18, 42, 43, 44	5,269,000
K	Library		Installation of Solar Energy for Council Owned Buildings & Facilities	Refer item 57	70,000
L	Footpaths & Cycleways		Aged Care Facilities-Need for Public Pathways & Cycleways for Residents & Visitors	Refer items 80, 81, 82	2,396,257
M	City Strategy		Council Funding For Community Based Improvement Priorities	Not in existing 10 Year Capex Program	-
N	City Strategy		Affordable Housing Options	Refer to operating budget in 2018/19 & 2019/20. Ledger account 054117.0111.100	55,000
O	Roads & Bridges		Road Network Maintenance	Grant application lodged & being assessed by RMS. Not in existing 10 Year Capex Program	-

10 Year Capital Works Program  
Waste Fund

			Type of Works		Year 1 Funding															
Item	Project	Linkage to Delivery Program/ Community Strategic Plan	Improved LOS	Growth Works	Asset Renewal	Rates / Charges/Fees	Grants/ Contributions	Reserves	Loans	Project Totals	1	2	3	4	5	6	7	8	9	10
Plant																				
1	Plant Replacement Program - Waste (Net)	10.3.1			100%	245,000				3,696,500	245,000	570,000	111,000	480,000	490,000	111,000	43,500	545,000	356,000	745,000
Griffith																				
2	Widening and Re-Seal of Main Landfill Access Rd	10.3.1		100%		0		500,000		500,000	500,000									
3	Sealing of 453 Meters of Internal Road	10.3.1		100%		0				205,000		205,000								
4	Construction of EPA Compliant Bio Solids Pad	10.3.1		100%		0		350,000		350,000	350,000									
5	Pond	10.3.1		100%		0		450,000		450,000	450,000									
6	Landscaping Landfill Workshop/Tea Room Site	10.3.1	70%	30%		20,000				20,000	20,000									
7	Upgrading Landfill Workshop Shed Doors	10.3.1	40%	60%		30,000				30,000	30,000									
8	New Landfill Engineering & Restoration	10.3.1	20%	80%		200,000				200,000	200,000									
9	Existing Landfill Restoration	10.3.1		100%		60,000				60,000	60,000									
10	Preparation Quarry Floor	10.3.1		100%		200,000				2,600,000	200,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	400,000
11	Open Quarry Pit 101	10.3.1		100%		0				400,000				400,000						
12	New Landfill Cell Construction	10.3.1		100%		0				2,700,000			200,000							2,500,000
13	Construct Outbound Weighbridge	10.3.3	100%			0				250,000					250,000					
14	Bin Replacements 240L Residential	10.3.3		10%	90%	30,000				300,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30000
15	Bin Replacements 240L Commercial	10.3.3		10%	90%	12,500				125,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12500
16	Bin Replacements 660L Commercial	10.3.3		10%	90%	12,500				125,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12500
17	Bin Replacements 1100L Commercial	10.3.3		10%	90%	10,000				100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
18	Waste Sundry Tools	10.3.1	40%		60%	10,000				100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
19	Signs	10.3.1	40%		60%	10,000				30,000	10,000		5,000		5,000		5,000			5,000
Total Capital						840,000	0	1,300,000	0	12,241,500	2,140,000	1,100,000	436,000	1,010,000	1,215,000	691,000	368,500	875,000	681,000	3,725,000

Improved LOS	368,000	74,000	4,000	4,000	6,000	4,000	256,000	4,000	6,000	4,000	6,000
Growth Works	7,514,000	1,750,500	461,500	256,500	456,500	656,500	256,500	256,500	256,500	256,500	2,906,500
Renewals	4,359,500	315,500	634,500	175,500	547,500	554,500	178,500	108,000	612,500	420,500	812,500
Total	12,241,500	2,140,000	1,100,000	436,000	1,010,000	1,215,000	691,000	368,500	875,000	681,000	3,725,000

Summary											
Total Capital Expenditure	12,241,500	2,140,000	1,100,000	436,000	1,010,000	1,215,000	691,000	368,500	875,000	681,000	3,725,000
New Loans	0	0	0	0	0	0	0	0	0	0	0
Funded from Unspent Loans	0	0	0	0	0	0	0	0	0	0	0
Funded from Grants/ Contributions	0	0	0	0	0	0	0	0	0	0	0
Funded from Reserve	3,800,000	1,300,000	0	0	0	0	0	0	0	0	2,500,000
Funded by Rates, Fees & Charges	8,441,500	840,000	1,100,000	436,000	1,010,000	1,215,000	691,000	368,500	875,000	681,000	1,225,000
Total Capital Spend funded	12,241,500	2,140,000	1,100,000	436,000	1,010,000	1,215,000	691,000	368,500	875,000	681,000	3,725,000

10 Year Capital Works Programme  
Water Fund

			Type of Works			Year 1 Funding														
			Improved LOS	Growth Works	Asset Renewals	Rates / Charges/Fees	Grants/ Contributions	Reserves	Loans	Project Totals	1	2	3	4	5	6	7	8	9	10
Item	Project	Linkage to Delivery Program/ Community Strategic Plan																		
Griffith WTP																				
1	Upgrade (Elec/Mech/Civil) Griffith W.T.P	8.1.1	40%		60%	50,000				100,000	50,000	50,000								
2	Upgrade Capacity Griffith W.T.P (15MI)	8.1.1		100%		0				4,150,000			150,000		4,000,000					
3	Construction of a Second Outlet from GWTP to Trunk Main	8.1.1			100%	0				0										
4	Upgrade Sand Filters & Water T/Plant	8.1.1	50%		50%	0		1,500,000		4,500,000	1,500,000	1,500,000	1,500,000							
Griffith Reservoirs																				
5	Refurbish Reservoir 30MI (1986)	8.1.1			100%	0				177,000		177,000								
6	Refurbish Reservoir 14MI (1977)	8.1.1			100%	500,000				500,000	500,000									
7	New 15 ML Storage (Scenic Hill)	8.1.1		100%		0				4,000,000				4,000,000						
Yenda																				
8	Upgrade (Elec/Mech) Yenda W.T.P	8.1.1	25%	25%	50%	50,000				50,000	50,000									
9	Membrane Replacement/Raw Water Pumps	8.1.1			100%	0				100,000			100,000							
Reticulation Renewals																				
10	Potable Reticulation Mains Renewals	8.1.1			100%	300,000				2,800,000	300,000	300,000	300,000	300,000	100,000	300,000	300,000	300,000	300,000	300,000
11	Potable Trunk Mains Renewal	8.1.1			100%	300,000				3,000,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
12	Raw Mains Renewals	8.1.1			100%	100,000				1,000,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
13	Potholing for Forward Design of Water Mains	8.1.1			100%	20,000				200,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Water Meter Etc Renewals																				
14	New Water Meters-Purchases	8.1.1	50%	50%		100,000				720,000	100,000	100,000	100,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
15	New Water Meters-Installation	8.1.1	50%	50%		60,000				600,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
16	Backflows-Purchases	8.1.1	50%	50%						265,000	65,000	65,000	65,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
17	Backflows-Installation	8.1.1	50%	50%		30,000				160,000	30,000	30,000	30,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
18	Electronic Water Meter Reading Program	8.1.1	100%			0				1,500,000					1,500,000					
Mains Extensions - Potable																				
19	New Reticulation Mains (Potable)	8.1.1		100%		80,000				800,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
20	Miscellaneous New/Replacement Mains	8.1.1	100%			0				180,000		20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
New Trunk Mains																				
21	New Trunk Mains (Potable)	8.1.1		100%		300,000				1,940,000	300,000	570,000	570,000			500,000				
Miscellaneous																				
22	Scada/Telemetry System	8.1.1	40%	30%	30%	30,000				120,000	30,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
23	Capital Salaries	8.1.1	20%	50%	30%	63,140				722,238	63,140	65,422	67,155	68,969	70,900	72,885	74,999	77,249	79,566	81,953
24	Plant Replacement Program - Water (Net)	8.1.1			100%	312,000				2,694,000	312,000	155,750	69,000	324,000	213,000	302,000	230,000	362,750	362,750	362,750
25	Sundry Tools	8.1.1	50%		50%	15,000				150,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
26	Additional Unforeseen Capital Requirements	8.1.1	20%	30%	50%	50,000				540,000	50,000	50,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
27	Investigation & Forward Planning	8.1.1	50%		50%	10,000				100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
28	Chlorine Probes Replace	8.1.1	50%		50%	0				37,500			12,500			12,500				
Total Capital						2,370,140	0	1,500,000	0	31,105,738	3,935,140	3,678,172	3,633,655	5,442,969	6,633,900	1,937,385	1,354,999	1,489,999	1,504,816	1,494,703

Improved LOS	5,299,198	957,128	957,084	944,681	131,294	1,631,680	138,327	132,500	132,950	139,663	133,891
Growth Works	12,334,119	575,570	828,211	980,578	4,203,985	4,204,950	705,943	207,000	208,125	209,283	210,477
Renewals	13,472,421	2,402,442	1,892,877	1,708,397	1,107,691	797,270	1,093,116	1,015,500	1,148,925	1,155,870	1,150,336
Total	31,105,738	3,935,140	3,678,172	3,633,655	5,442,969	6,633,900	1,937,385	1,354,999	1,489,999	1,504,816	1,494,703

Summary											
Total Capital Expenditure	31,105,738	3,935,140	3,678,172	3,633,655	5,442,969	6,633,900	1,937,385	1,354,999	1,489,999	1,504,816	1,494,703
New Loans	0	0	0	0	0	0	0	0	0	0	0
Funded from Unspent Loans	0	0	0	0	0	0	0	0	0	0	0
Grants/ Contributions	0	0	0	0	0	0	0	0	0	0	0
Funded from Reserve	6,117,000	1,560,000	1,557,000	1,500,000	0	1,500,000	0	0	0	0	0
Rates, Fees & Charges	24,988,738	2,375,140	2,121,172	2,133,655	5,442,969	5,133,900	1,937,385	1,354,999	1,489,999	1,504,816	1,494,703
Total Capital Spend funded	31,105,738	3,935,140	3,678,172	3,633,655	5,442,969	6,633,900	1,937,385	1,354,999	1,489,999	1,504,816	1,494,703

10 Year Capital Works Programme  
Sewer Fund

			Type of Works			Year 1 Funding														
Item	Project	Linkage to Delivery Program/ Community Strategic Plan	Improved LOS	Growth Works	Asset Renewals	Rates / Charges/Fees	Grants/ Contributions	Reserves	Loans	Project Totals	1	2	3	4	5	6	7	8	9	10
Griffith																				
1	Griffith WRP Membrane Replacement	-			100%	0				1,900,000		1,900,000								
2	Replacement of GWRP Electrical/Mechanical Equipment	8.1.2			100%	30,000				300,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
3	Griffith WRP - Various, landscaping	8.1.2	50%		50%	20,000				120,000	20,000	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
4	Upgrade of Pump Stations (Civil & Electrical)	8.1.2			100%	100,000				370,000	100,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
New Pump Stations																				
5	Pump Station G21 (Murrumbidgee Av)	8.1.2		100%		0				350,000		350,000								
6	Pump Station (Farm 12 Collina)	8.1.2		100%		0				450,000				450,000						
7	Pump Station G32 ( South of GWRP)	8.1.2		100%		0				500,000			500,000							
Yenda																				
8	Yenda Sewage Treatment Plant	8.1.2			100%	0				40,000		10,000		10,000		10,000		10,000		
Lake Wyangan																				
9	New Rising Main (G7 To GWRP)	8.1.4		100%		0				900,000				900,000						
10	Trunk Reticulation	8.1.4		100%		0				300,000		300,000								
Sewer Renewals & New Sewers																				
11	Renewals of Gravity Sewers	8.1.2			100%	100,000				1,700,000	100,000	100,000	100,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
12	Renewals of Rising Mains	8.1.2			100%	600,000				2,850,000	600,000	600,000	600,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Miscellaneous																				
13	Upgrade SCADA & Telemetry Systems	8.1.1	80%		20%	10,000				140,000	10,000	10,000	50,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
14	Plant Replacement Program - Sewer (Net)	8.1.2			100%	86,000				1,448,500	86,000	66,500	259,000	309,000	73,000	22,000	186,000	149,000	149,000	149,000
15	Purchase Low Pressure Grinder Pumps	8.1.2		100%		0				90,000	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
16	Miscellaneous - Capital	8.1.2	80%		20%	50,000				500,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
17	Capital Salaries	8.1.2	20%	60%	20%	50,688				579,464	50,688	52,486	53,877	55,332	56,881	58,474	60,169	61,974	63,834	65,749
18	Sundry Tools	8.1.2	40%	20%	40%	15,000				150,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
19	Investigation & Forward Planning	8.1.2	50%		50%	10,000				100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
				Total Capital		1,071,688	0	0	0	12,787,964	1,071,688	3,553,986	1,717,877	2,239,332	644,881	605,474	761,169	735,974	727,834	729,749

Improved LOS	797,893	79,138	79,497	106,775	75,066	75,376	75,695	76,034	76,395	76,767	77,150
Growth Works	2,967,678	33,413	694,492	545,326	1,396,199	47,129	48,084	49,101	50,184	51,300	52,449
Renewals	9,022,393	959,138	2,779,997	1,065,775	768,066	522,376	481,695	636,034	609,395	599,767	600,150
Total	12,787,964	1,071,688	3,553,986	1,717,877	2,239,332	644,881	605,474	761,169	735,974	727,834	729,749

Summary											
Total Capital Expenditure	12,787,964	1,071,688	3,553,986	1,717,877	2,239,332	644,881	605,474	761,169	735,974	727,834	729,749
New Loans	0	0	0	0	0	0	0	0	0	0	0
Funded from Unspent Loans	0	0	0	0	0	0	0	0	0	0	0
Grants/ Contributions	0	0	0	0	0	0	0	0	0	0	0
Funded from Reserve	2,050,000	0	650,000	500,000	900,000	0	0	0	0	0	0
Funded by Rates, Fees & Charges	10,737,964	1,071,688	2,903,986	1,217,877	1,339,332	644,881	605,474	761,169	735,974	727,834	729,749
Total Capital Spend funded	12,787,964	1,071,688	3,553,986	1,717,877	2,239,332	644,881	605,474	761,169	735,974	727,834	729,749