

Date of Event: _	Event/Activity: Date of Risk Assessment: Date of Event: Prepared by: Description of immediate environment (e.g. bushland setting):						
Is this a Counc	il Event? Ye	es 🗌 No	Is this a	Community Eve	ent? Yes 🗌 No		
Activity/task	What can happen? There is a risk that	Risk Score (refer to Matrix attached)	What controls can be implemented to manage situation	Adjusted Risk Score with new controls	Person or Department responsible for implementing control	How will it be monitored	
Example (Please Delete). Setting up event	Slip, trip, fall	Moderate	<ul> <li>Enclosed footwear</li> <li>Assess ground for dips and barricade off</li> <li>Work on an even surface where possible</li> <li>Maintain a clean and tidy workplace</li> <li>Observation and awareness of surrounding hazards</li> <li>Toolbox talk with all persons</li> </ul>	Low	Event Coordinator	Incident Report Form (WHS-FO-036)	
Example. (Please Delete) Crowd control	Fights, overcrowding	Moderate	<ul> <li>Security</li> <li>Limit the number of tickets available</li> <li>Install barriers / barricades</li> </ul>	Low	Event Coordinator	Tickets sold, communication with security staff	

Approved: Risk & Insurance Coordinator	Group/System: HR&Risk		Document ID: RM-FO-339	Version: 3
Relevant to: RM-PO-302	Date Issued: 25 Sept 2009	Revised13 Nov 2024	Status: Approved	Page: 1 of 8



Approved: Risk & Insurance Coordinator	Group/System: HR&Risk		Document ID: RM-FO-339	Version: 3
Relevant to:	Date Issued: 25 Sept 2009	Revised: 13 Nov 2024	Status: Approved	Page: 2 of 8



## (RM-FO-334) Council Event Risk Assessment

## Risk is measured in terms of consequence and likelihood

STEP 1: Identify the activity / task that presents a risk (review the generic risks and associated controls)

### STEP 2: Document what can happen

### **STEP 3: Determine the Consequence**

Severity	Description
Catastrophic	Death or permanent disability / illness
	• \$1 million to > \$10 million
	<ul> <li>Severe property and business loss e.g. explosion</li> </ul>
	Severe environmental damage
	Serious public or media outcry (International coverage)
	<ul> <li>Major breach of regulation, Major litigation and/or potential culpability/</li> </ul>
	manslaughter implications
Major	Long term illness or serious injury
	• \$100,000 to \$1 million
	<ul> <li>Major loss of business capability for several days</li> </ul>
	Major property or environmental damage (contaminated release with no
	detrimental effects)
	Significant adverse national/media/public attention
	Serious breach of regulation with investigation or report to authority with
NA	prosecution and/or moderate fine possible
Moderate	Medical treatment or several days off work
	• \$12,000 to \$100,000
	Loss of business capability for one day
	Property damage
	Onsite contaminant release contained with outside assistance
	Attention from media and heightened concern by local community
N 41:	Minor legal issues, non compliance and breaches or regulation
Minor	First aid treatment
	• Up to \$12,000
	Negligible loss to business capability
	Minor property damage
	On-site contamination release immediately contained
	Minor adverse local public or media attention or complaints
Insignificant	Minor legal issues, non compliance and breaches or regulation
msigninicant	No injuries
	Low financial loss >\$2,000     Naclinible loss of husiness conchility
	Negligible loss of business capability

### Step 4: Determine the level of possibility that Council could be exposed to risk – The Likelihood

Probability	Description
Almost Certain	Expected to occur in most circumstances. 95-100% of instances where risk is present
	OR significant past history, and considered most likely in these circumstances
Likely	Probable. Likely to occur in most circumstances. 75-95% of instances where risk is
	present OR some past history, and considered quite likely in these circumstances
Possible	Possible. About 50% chance that the risk will eventuate OR some past history, and
	considered possible in these circumstances
Unlikely	Not likely to eventuate. About 5-25% chance that the event will occur in situations
	where risk is present OR limited past history, but possible in some circumstances or
	occasionally
Rare	May occur only in exceptional circumstances less than 5% of instances where risk is
	present OR No past history, and considered unlikely to occur it ever

Approved: Risk & Insurance Coordinator	Group/System: HR&Risk		Document ID: RM-FO-339	Version: 3
Relevant to: RM-PO-302	Date Issued: 25 Sept 2009	Revised13 Nov 2024	Status: Approved	Page: 3 of 8



## (RM-FO-334) Council Event Risk Assessment

### Step 5: Risk Assessment Grid

Match up the consequence (step 1) and likelihood (step 2) in the grid below to get your Risk Score

- Down from the determined likelihood
- Across from the determined consequence

Consequences		Likelihood (How often?)				
(How bad?)	Almost Certain	Likely	Possible	Unlikely	Rare	
Catastrophic	Extreme	Extreme	Extreme	High	High	
Major	High	High	High	High	Moderate	
Moderate	High	Moderate	Moderate	Low	Low	
Minor	Moderate	Moderate	Low	Low	Low	
Insignificant	Moderate	Low	Low	Low	Low	

RISK SCORE	DESCRIPTION
Extreme	Immediate Action Required
High	Action Required within 2 Weeks
Moderate	Action is required within 1 month
Low	If action is required, it must be taken within 6 months. If no action is required, monitor
	the hazard

### **Generic Risks and Associated Controls**

The following table is a list of "suggested" and "possible" risks and controls that may be associated with a particular activity.

Every event is different and carries its own specific risks and, as such, the Risk Assessment should be conducted appropriately using Council Event Risk Assessment form (RM-FO-334).

This list should be referred to only to check that you have not left anything out.

### **Questions to Ask Yourself**

When referring to this list, remember to ask yourself the following questions:

- 1. What other things can happen that are specific to the site/location?
- 2. Have you considered all aspects of the activity?
- 3. If resources do not allow for these suggested controls, what can you do to minimise risk effectively?

Remember to use this list of "suggested" or "possible" risks as a reference only, and not as your Risk Assessment.

Above all, use common sense and conduct your Risk Assessment responsibly.

Approved: Risk & Insurance Coordinator	Group/System: HR&Risk		Document ID: RM-FO-339	Version: 3
Relevant to:	Date Issued: 25 Sept 2009	Revised: 13 Nov 2024	Status: Approved	Page: 4 of 8



## (RM-FO-334) Council Event Risk Assessment

### **Generic Risks and Associated Controls**

	Area of Risk (Activity)	Identified Risks (What Can Happen)	Controls
1	Animals/Bikes/Skaters/etc	<ul> <li>Dogs</li> <li>Scooters/skateboards/bikes/rol lerblades/etc.</li> </ul>	<ul> <li>No dogs</li> <li>No riding bikes/blades/scooters/etc. – walk them</li> <li>Signage at gate</li> <li>MC brief</li> </ul>
2	Children	<ul> <li>Lost children</li> <li>Drop-off and pick-up congestion</li> <li>Injury to children from vehicle</li> <li>Supervision (lack of)</li> <li>Inappropriate behaviour</li> <li>Clumsiness</li> </ul>	<ul> <li>Lost child procedure – communicate to parents</li> <li>Public address system</li> <li>On-site radio communication</li> <li>Police oversee traffic management</li> <li>Child to adult supervision ratio</li> <li>Liability waivers</li> <li>Prohibited employment declaration forms</li> </ul>
3	Crowd	Excessive crowd	<ul> <li>Food and drink update</li> <li>Marshals at stage</li> <li>Police monitor</li> <li>Private security</li> <li>"Caution Slow" signs on main roads</li> </ul>
4	Fire/Medical	<ul> <li>Stage</li> <li>Food stall</li> <li>Bins</li> <li>Vehicles</li> <li>Houses</li> <li>Café</li> <li>Toilets</li> <li>Crowds</li> <li>Hay bales</li> </ul>	<ul> <li>Fire Brigade</li> <li>St John's Ambulance</li> <li>Fire extinguishers</li> <li>Fire blankets</li> <li>Site supervision</li> </ul>

Approved: Risk & Insurance Coordinator	Group/System: HR&Risk		Document ID: RM-FO-339	Version: 3
Relevant to:	Date Issued: 25 Sept 2009	Revised: 13 Nov 2024	Status: Approved	Page: 5 of 8



Relevant to:

## (RM-FO-334) Council Event Risk Assessment

	Area of Risk (Activity)	Identified Risks (What Can Happen)	Controls		
5 Infrastructure-Shared Risks		<ul> <li>Non-delivery of specified items at specified times</li> <li>Defective equipment supplied to event</li> <li>Insufficient equipment ordered</li> <li>Theft of supplied equipment</li> <li>Incorrect/unsafe operation of supplied equipment</li> <li>Insufficient redundancy rates of staff/volunteers with equipment use knowledge</li> <li>Breakage of or damage to supplied equipment</li> </ul>	<ul> <li>Review of all suppliers' insurance arrangements</li> <li>Clarification of insurance arrangements for supplied equipment</li> <li>Complete list of equipment, contacts and contracts on-site</li> <li>Use of reputable suppliers</li> <li>Regular contact and liaison with suppliers</li> <li>Sign in/sign out sheets for movable equipment</li> <li>Verbal briefings to staff/volunteers on equipment use</li> <li>Event Operations Manual contains equipment details</li> <li>Obtain safe use guidelines from all suppliers for all equipment</li> <li>Brief more staff and volunteers on correct and safe use of all equipment pre-event</li> <li>Distribute to all volunteers and staff the safe use guidelines for all equipment pre-event</li> <li>Appoint one safety officer to oversee the distribution and use of equipment</li> <li>Ensure any equipment that requires qualified operators has them</li> </ul>		
6	Lost People	<ul><li>Children</li><li>Parents</li><li>Mentally infirm</li></ul>	<ul> <li>Audio booth as meeting place</li> <li>Public address system</li> <li>Sign at audio booth for lost parents</li> </ul>		
7	Marshals (if applicable	<ul> <li>e) Marshals not showing up at event</li> <li>Marshals not aware of event content and procedure</li> <li>Marshals not clearly visible to event participants</li> <li>Marshals unable to communicate with event organisers</li> <li>Marshals potentially conflict with participants and spectators</li> <li>Marshals' physical risks</li> <li>Crowd to marshal ratio too large</li> </ul>	<ul> <li>Marshals given Event Operations Manual at event</li> <li>Marshals meet on-site at event for verbal briefing</li> <li>Current insurances known by organisers</li> <li>Marshals given separate radio frequency that can be used to talk together or with organisers</li> <li>Marshals asked to wear their own organisation's shirts or event-supplied shirts</li> <li>Register of marshals including personal details and a roll to mark off on the day</li> <li>Public address announcements to participants and spectators advising marshals on-site and to see them if problems arise</li> </ul>		
Appro	oved: Risk & Insurance Coordinator	Group/System: HR&Risk	Document ID: RM-FO-339 Version: 3		

Date Issued: 25 Sept 2009

Revised: 13 Nov 2024

Page: 6 of 8

Status: Approved



	Area of Risk (Activity)	Identified Risks (What Can Happen)	Controls	
8	Other	<ul><li>Watering system on grounds</li><li>Evacuation</li></ul>	<ul> <li>Check watering system is off</li> <li>Have access to watering system controls</li> <li>Plan of exit – marshals, map</li> </ul>	
9	Paid Entertainers	<ul> <li>Entertainers not showing up at event</li> <li>Entertainers making political, religious or non-family orientated statements</li> <li>Entertainers injure/kill themselves</li> <li>Entertainers injure/kill event participants</li> </ul>	<ul> <li>All paid entertainers asked for current insurance</li> <li>All paid entertainers researched for background</li> <li>Review of paid entertainers' contracts</li> <li>Stage Manager to ask for no "unacceptable" statements to be made, i.e. "x" is a family event and not an opportunity to individually grandstand</li> </ul>	
10	Power	<ul> <li>Electrical failure</li> <li>Electrocution</li> <li>Trip hazard</li> </ul>	<ul> <li>Loud hailers</li> <li>Check for availability of generator power</li> <li>Electrician on-site?</li> <li>All leads tagged and weatherproofed</li> <li>All leads away from event participants areas or securely taped down</li> </ul>	
11	Spectators	<ul> <li>Severe weather</li> <li>Condition of roadway/footpath/park</li> <li>Inappropriate behaviour</li> <li>Traffic/parking</li> <li>Cultural/religious beliefs</li> <li>Excessive crowd size</li> <li>Exhaustion/fatigue</li> </ul>	<ul> <li>Risk Management Plans?</li> <li>Cancellation Plan</li> <li>Public address system</li> <li>Marshals and security staff</li> <li>Survey of roadway, etc. (thoroughfare)</li> <li>Promotion (parking, timing)</li> <li>Hotline/website</li> <li>No material distributed of political/distasteful or religious nature</li> <li>Operations Manual given to managing parties (Committee, marshals, emergency services)</li> <li>Shelter and refreshments available</li> </ul>	

Approved: Risk & Insurance Coordinator	Group/System: HR&Risk		Document ID: RM-FO-339	Version: 3
Relevant to:	Date Issued: 25 Sept 2009	Revised: 13 Nov 2024	Status: Approved	Page: 7 of 8



	Area of Risk (Activity)	Identified Risks (What Can Happen)	Controls	
12	Stage	<ul> <li>Fall from height</li> <li>Electrical hazards</li> <li>Noise</li> <li>Uneven/slippery stage surface</li> <li>Severe weather</li> <li>Public access</li> <li>Power</li> <li>Collapse</li> <li>Cables</li> <li>Audio feedback</li> <li>Crowd at stage</li> <li>Entertainers not front</li> </ul>	<ul> <li>Stage stairs and deck secure from non-entertainers</li> <li>All entertainers briefed by Stage Manager about the risks of stage height and edge</li> <li>Stage Manager inspects stage surface regularly</li> <li>Audio contractor qualified to correctly install electrical connections</li> <li>Stage Manager to monitor noise levels regularly</li> <li>Cover over stage to mitigate light rain or direct sunlight</li> <li>Barriers at stage</li> <li>Crowd barrier in front of stage</li> <li>Marshals at stage</li> </ul>	
13	Traffic	<ul> <li>Parking full</li> <li>Car queue</li> <li>Breakdown en route</li> <li>Pedestrian/cars</li> <li>Car accident</li> </ul>	<ul> <li>Bus route</li> <li>Police</li> <li>Marshals</li> <li>Designated parking</li> <li>Barriers</li> <li>First aid/fire</li> </ul>	
14	<ul> <li>Waste/Toilets</li> <li>Bins overflow</li> <li>Toilets overuse</li> </ul>		<ul> <li>Extra bins</li> <li>Extra Portaloos</li> <li>Bin storage area</li> <li>Marshals to monitor bins</li> <li>Marshals to monitor toilets</li> <li>Standby toilet service</li> </ul>	
15	Weather	<ul> <li>Light rain – Plan A</li> <li>Heavy rain – possibly cancel</li> <li>Storm</li> <li>Hot weather</li> </ul>	<ul> <li>Phone register for cancellation</li> <li>Hotline</li> <li>Site supervisor</li> <li>Sunscreen</li> <li>Drink stands – water must be available ("bubblers") at no charge</li> </ul>	

Approved: Risk & Insurance Coordinator	Group/System: HR&Risk		Document ID: RM-FO-339	Version: 3
Relevant to:	Date Issued: 25 Sept 2009	Revised: 13 Nov 2024	Status: Approved	Page: 8 of 8